

Concordia Student Union – Council of Representatives

CSU Regular Council Meeting Wednesday, September 21st, 2016 H-767, 18h30, S.G.W Campus

We would like to acknowledge that Concordia university is on the traditional territory of the Kanien'keha:ka (Ga-niyen-gé-haa-ga), a place which has long served as a site of meeting and exchange amongst nations. The Concordia Student Union recognizes, and respects the Kanien'keha:ka (Ga-niyen-gé-haa-ga) as the traditional custodians of the lands and waters on which we meet today.

1. Call to Order

Meeting is called to order at 18h42

2. Roll Call

Council Chairperson: Caitlin Robinson Minute Keeper: Caleb Owusu-Acheaw

<u>Executives present for the duration of the meeting consisted of</u>L Marcus Peters (Loyola), Sophia Sahrane (Academic & Advocacy), Aloyse Muller (External & Mobilization), Lana Galbraith (Sustainability), Rachel Gauthier (Student Life), Lucinda Marshall-Kiparissis (General), Adrian Longinotti (Finance), Rami Yahia (Internal Affairs)

<u>Councillors present for the duration of the meeting consisted of</u>: Thomas David-Bashore (Arts & Science), Brittany Jackson (Arts & Science), Émile Lamoureux-Sproule (Arts & Science), Alexander Milton (Arts & Science), Armani Martel (Arts & Science), Veronika Rydzewski (Arts & Science), Robert Young (Arts & Science), Alaa Alawi Alkirbee (ENCS), Ahmed Badr (ENCS), Mugisha Joyce-Christiane Kakou (ENCS), Artem Mikhalitsin (ENCS), Meissa Thiam (ENCS), Mikaela Clark-Gardner (Fine Arts), Stephen Karchut (Fine Arts), Louis Arrou-Vignod (JMSB), Marie-Maxime Gélinas-Delisle (JMSB), Bronte Macfarlane (JMSB)

3. Approval of the Agenda

A.Milton moves to approval the agenda. Seconded by A. Martel.

In Favour: 14 Against: 0 Abstain: 2

4. Consent Agenda

- a) Approval of the Minutes May 18th (Council-Elect), June 8th (RCM) & Aug 23rd (SCM)
- b) Reports from Committees *Refer to attached appendix of documents*
- c) Executive Reports *Refer to attached appendix of documents*d) Chairperson's Report
 - Refer to attached appendix of documents

5. Presentations & Guest Speakers Nil

6. Appointments

a) University Senate Regular Council Meeting S. Sahrane states that there are four seats available for Senate and she asks upon the Council for their involvement as to fill up the missing places.

L. Marshall-Kiparissis mentions that appointments were made during the summer, but one person has resigned due to personal reasons.

S.Karchut moves to nominate himself to the University Senate. Seconded by L.Arrou-Vignod Steven believes that he will provide a strong voice for Fine Arts students on the Senate and mentions that it will be a nice experience to complement his undergraduate education at the school.

A. Milton moves to nominate himself to the University Senate. Seconded by R. Young A. Milton explains his past and current experience with the CSU and other organizations at the

university. He adds that this experience validates his chances for the position.

R. Young moves to nominate himself to the University Senate. Seconded by A. Mikhalitsin

R. Young states that his past administrative and institutional experience at Concordia strengthens his candidacy for the position.

L. Marshall-Kiparissis provides some background as to the membership and the commitment required, but highlights that if Council members are motivated and have an interest, they should take the chance.

Through a roll call vote, S. Karchut and A. Milton are appointed as members to the University Senate.

b) Concordia Council on Student Life

R. Gauthier explains what the CCSL and its purpose to deliver financial and logistical support for student-led projects and proposals. Meetings are once a month on Fridays.

S. Karchut moves to nominate himself to the CCSL. Seconded by M.-M. Gélinas-Delisle Steven believes that in his final year at Concordia, he should have a grasp on all social events and further opportunities to better student life at the university.

T. David-Bashore moves to nominate S. Karchut to the CCSL. Seconded by S. Karchut.

In Favour: 14 Against:0 Abstain:2

c) Library Services Fund Committee
 A. Muller speaks about the LSFC and its purpose to keep the library operating in the best interest for students at Concordia.

d) Loyola Committee (1 spot)

M. Peters provides the purpose of the committee as help organize and to facilitate events and social activities at the Loyola Campus.

e) Sustainability Committee (1 spots)

L. Galbraith speaks about the committee upcoming projects for the year and mentions the interaction with other groups and organizations on campus.

M. Clark-Gardner moves to nominate herself to the Sustainability Committee. Seconded by R. Young

A.Mikhalitsin moves to appoint M. Clark-Gardner to the Sustainability Committee. Seconded by S. Karchut.

In Favour:15 Against:0 Abstain:1

f) Finance Committee (1 spot)

A.Longotti states that the committee purpose to financially provide oversight for the CSU and adds on that this is a great year for the committee seeing as

T. David-Bashore moves to nominate himself to the Finance Committee. Seconded by R.Young.

M. Joyce-Christiane Kakou moves to appoint T. David-Bashore to the Finance Committee. Seconded by A. Milton.

In Favour: 15 Against:0 Abstain:1

R. Gauthier moves to suspend Robert Rules to Order. Seconded by L.Galbraith. In Favour: 12 Against:0 Abstain:4

R. Young moves to approve the agenda amendments of Clubs & Space Committee & Student Life
 Committee. Seconded by S. Karchut.
 In Favour: 16 Against:0 Abstain:0

R. Young moves to re-instate Robert Rules of Order. Seconded by S. Karchut.
 In Favour: 15 Against:0 Abstain:1

g) Clubs & Space Committee

R. Yahia discusses the purpose of the committee as one to better improve student and club life on campus.

h) Student Life Committee

R. Gauthier provides the purpose for the committee as one to improve student life on campus.

S. Karchut moves to himself nominates himself to the Student Life Committee. Seconded by M. Clark-Gardner.

T. David-Bashore moves to appoint S. Karchut to the Student Life Committee. Seconded by R. Young

In Favour: 14 Against:0 Abstain:2

7. New Business – Informational

Meeting suspended at 19h20 and called back into order at 19h40

a) Feminist Position

L Galbraith brings up a proposal to add a feminist position in the positions book of the CSU. She mentions that she is willing to work with other councillors for an eventual prospective motion.

8. New Business – Substantive

a) AVEQ Community Action FundA. Muller moves for the following motion. Seconded by R. Young.

A.Muller explains that due to some administrative issues, the financial account in which fees were collected on behalf of FEUQ.

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Whereas the CSU still holds \$42,231 of fees collected in the summer 2015 for the FEUQ; Whereas the use of these collected fees is mandated by the CSU's members for the purpose of national representation;

Whereas AVEQ has submitted a proposal to have these fund transferred to them for the purpose of increasing AVEQ's Community Action Fund and to start a long term Emergency Fund; Be it resolved that \$21,000 be transferred from the remaining funds earmarked for the Fédération Etudiante Universitaire du Québec (FEUQ), account AG1055, to the Association for a Voice of Education in Quebec (AVEQ);

Be it further resolved that the transfer of these funds is conditional on AVEQ allocating them to AVEQ's Community Action Fund;

Be it further resolved that Council reconsiders in the spring 2017 the transfer of the remaining funds held in AG1055.

In Favour: 15 Against:0 Abstain:0

b) PHARE

L.Marshall-Kiparissis moves for the following motion. Seconded by T. David-Bashore.

Whereas the Concordia Student Union provided funding for the 2014 PHARE survey on student housing needs, in collaboration with other student unions across Montreal and Quebec; Whereas a current iteration of the PHARE survey is required for up-to-date data, and data which can be analysed longitudinally against the prior report;

Be it resolved that the CSU grant two thousand five hundred (2500) dollars from the Student Space, Accessible Education & Legal Contingency Fund (SSAELC) to the Unité de travail pour l'implantation de logement étudiant (UTILE) for the purpose of the PHARE survey, in accordance with Special By-law I.

In Favour:16 Against:0 Abstain:0

c) Position on Homa Hoodfar Incarceration L. Galbraith moves for the following motion. Seconded by R. Young

Whearas On Monday, June 6, 2016, Dr. Homa Hoodfar, a professor of social anthropology and expert on sexuality and gender in Islam at Concordia University, was arrested by Iranian authorities, reportedly on grounds of "co-operating with a foreign state against the Islamic Republic of Iran" and "dabbling in feminism and security matters";

Whereas Professor Hoodfar, a citizen of Canada, Ireland and Iran, traveled to Iran in February to visit relatives and conduct research. The following month, authorities raided her apartment, confiscated her computer, her passport and her cell phone, and arrested her. She was released on bail shortly thereafter, but was informed that she was not permitted to leave Iran. Over the subsequent two months, she was summoned repeatedly to report to authorities to be interrogated. On Monday, June 6, Dr. Hoodfar was summoned to Evin prison -- a facility known for housing intellectuals, associated with numerous reports of torture -- and was arrested and taken into custody once again;

Whereas Dr. Hoodfar has been kept prisoner for 107 days as of September 21st;

Whereas on August 27, 2016, Dr. Hoodfar's family reported that she was hospitalized as a result of her rapidly declining health. Dr. Hoodfar has reportedly been denied access to an independent medical specialist for treatment of a rare neurological disease known as myasthenia gravis. According to her family, she is disoriented, weakened, and has extreme difficulty walking and talking;

Whereas negotiations have stalled between Canada and Iran due to the official break of diplomatic relations between the two countries in 2012 under Prime Minister Stephen Harper; Be it resoved that the CSU calls on the Iranian state to ensure access to proper medical treatment to Dr. Hoodfar and all other prisoners of Evin;

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Be it resolved that the CSU condemn retaliation for non-violent exercise of the rights to academic freedom and freedom of expression – conduct which is expressly protected under international human rights instruments including the Universal Declaration of Human Rights; Be it resolved that the CSU call upon the Canadian government (Minister Stephane Dion and Prime Minister Justin Trudeau) to ensure Prof. Hoodfar's prompt release; Be it resolved that the CSU support the release and justice for political and academic prisoners.

In Favour: 17 Against:0 Abstain:0

d) Consent training for Council

L.Marshall-Kiparissis moves for the following motion. Seconded by R.Young.

Be it resolved that Council, notwithstanding Standing Regulation 214, attends the future mandatory consent training sessions.

She brings up this motion as a form of compliance with the CSU's Safer Spaces Policy and for Council to properly fulfil its mandate to their Concordia community.

In Favour: 16 Against:0 Abstain:1

e) HoJo Renovations

A. Longinotti moves for the following motion. Seconded by R. Young.

MOTION: HOJO Renovation Costs

Whereas, The Off-Campus Housing and Job Bank (HOJO) is an active CSU service on campus that advocates for employee and tenant rights, as well as job and housing opportunities; Whereas HOJO must relocate their offices on account of impending repovations to the H

Whereas, HOJO must relocate their offices on account of impending renovations to the Hall Mezzanine;

Whereas, Concordia University will cover renovation and relocation costs for the new HOJO office location;

Whereas, CSU must expense for any additional features added in conjunction with the University's renovations;

Be it resolved, that the CSU allocates an amount of \$12,075 from the SSAELC fund to cover renovation costs.

In Favour: 17 Against:0 Abstain:0

f) Clubs and Space Committee Minutes

A.Milton moves to ratify the Clubs and Space Committee Minutes. Seconded by R. Young.

A. Milton regrets to inform that these minutes need to be reviewed due to some substantive technical and clerical reasons. The ratification provides just cause for such a review.

In Favour: 16 Against:0 Abstain:1

9. Question Period & Business Arising

A.Martel asks a question about the UQAM motion made during the summer. A. Muller states that it is in the process, but hasn't received much updates about whether if the money motioned has been used yet.

10. Announcements

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L. Marshall-Kiparissis mentions that the Council retreat is upcoming soon and asks upon members to confirm their attendance.

R. Yahia mentions that September 29th will be a town hall featuring former members of the Shadow Cabinet of the Green Party concerning the BDS movement.

11. Adjournment

L. Galbraith moves to adjourn the meeting. Seconded by A. Milton. In Favour: 16 Against:0 Abstain:1

Meeting adjourned at 20h19

Wednesday, September 21st 2016 – Regular Council Meeting Minutes

Appendix of Documents

Lucinda Marshall-Kiparissis General Coordinator Executive Report – September 2016

I would first like to take this space to give our Student Life Coordinator Rachel and her team a hearty *felicitations* for organising a successful (and fun) two weeks of fall Orientation. It was a great start to the year to be able to interact with so many students – new and returning. I would also like to give my appreciation to the Executive team for being present and willing to help during the course of Orientation. It is not a huge part of most of our mandates, but that my colleagues were all willing to get up early, do physical labour, help with food and drink service, and attend events as identifiable sober helpers in line with our Safer Spaces policy for CSU events is – I think – a testament to the support we've been giving to each other's work plans, and a show of wanting to put ourselves outside of our offices and give some human faces to the CSU for those we represent.

But prior to Orientation, the summer months since the last regular Council meeting have mostly been marked by less-than-exciting day-to-day work in the General Coordinator's office. However, there are some items of note! For one, I am very excited to advance with both of our major student space projects. We have been waiting on the provincial government all summer to grant us the permit to do demolition on the rue Bishop lot for the CSU Daycare, but with bureaucracy (finally!) seeming like it's in motion again after months, we're expecting updates in less than a fortnight now. As for the Cooperative Housing project, our partners at UTILE have purchased a plot of land in the Plateau, and we will be able to publically announce the location and other details by the end of the month, and after that set several balls in motion to bring the project forward and to raise awareness again among the undergraduate body, this time with a more concrete vision to present. Also very exciting, the Fiducie du Chantier de l'économie sociale has recently invested \$1.1 million into the project, a sign of its recognised potential and promise. I'm looking forward to seeing these two projects advance over the rest of my mandate.

Since the last regular Council meeting, I attended – along with External Coordinator Aloyse Muller, Academic and Advocacy Coordinator Sophia Sahrane and Loyola Coordinator Marcus Peters – the last AVEQ congress in July, with AGE-UQTR in Trois Rivieres as our gracious hosts. I feel confident that AVEQ will take on positions that not only highlight the unique challenges of Anglophone universities and universities in the regions in solidarity, but will also be a voice on the provincial stage that will emphasise broad student concerns with oppression and marginalisation of identity. We will be hosting the upcoming congress at Concordia over the Thanksgiving weekend, and we are currently preparing for what will be a very substantial meeting with our colleagues across Quebec.

With the beginning of the new academic year, both Senate and the Board of Governors and their related committees have had – or will very soon have – their first meetings of the year. Though technically not appointed to either body despite being elected General Coordinator – an unfortunate hiccup of their respective eligibility requirements placing asymmetric limitations on student representatives in comparison to other representatives – I have been in communication with colleagues on both bodies. We have held our first Academic Caucus sessions with other undergraduate Senators, and I have been meeting with the graduate and alternate undergraduate Governors, as well as faculty allies on the Board. There is a lot that we can advance on both bodies this coming year, and I am heartened that the terms have started with deliberate planning and collaboration already.

I have been in communication with my counterparts at all four faculty associations at Concordia and will be moving to hold monthly roundtable meetings with them in the interest of horizontal communication and collaboration on our priorities – shared or otherwise. I will also be meeting with representatives from the GSA towards similar ends, and have been meeting representatives from CUPFA to continue building on student-faculty lines of allyship.

I have been in first meetings with several administrators over the summer - including the President of the university and members of his advisory group, and representatives from the Dean of Students office, and have been in communication with these actors otherwise regarding the Union's priorities and student interests in general. Aloyse and I had attempted several times to contact the outgoing CFO to clarify vaguely listed program fees for international students studying in certain faculties to no avail, but have since attended a talk given by the new CFO Denis Cossette on Concordia's budget, and have arranged a meeting with him for mid-October upon his return from vacation. We anticipate having a clearer idea of how and which undergraduate students will be paying more fees in order to address another deficit year for the university.

I have also been attending meetings as the CSU representative for the Concordia Foundation's Joint Sustainable Investment Advisory Committee, where I will continue to push for investment strategies in line with the positions students have taken through referendum on the environment and against extractive industries. I am also preparing a presentation on our Cooperative Housing project with UTILE and the CSU-initiated PUSH fund, as an immediate and Conordia-based example of social economy-focused impact investing, since impact investment has been of growing interest to the Committee.

As mandated by the CSU Safer Spaces policy which was adopted at the end of the last mandate, our entire executive team participated in two three-hour sessions of consent training and tailored-to-us power dynamics training, facilitated by representatives from the Centre for Gender Advocacy. Continuing with our obligations to this policy, we will be arranging a consent training workshop for Councilors within the upcoming month. And of course, we are preparing our presentations for Council Retreat, which is now only a couple of weeks away.

I'm thrilled to see our students back on campus, people visiting us in our offices, and I'm looking forward to Council meetings becoming a regular fixture of our schedules. Laying down groundwork over the summer was rewarding, but I'm anticipating all of the progress that can be made now that the new academic year has begun in earnest!

General Coordinator Workplan for 2016/17 Mandate

Prepared by: Lucinda Marshall-Kiparissis, CSU General Coordinator **Prepared for:** CSU Membership and Council

Continuing work towards completing the CSU Daycare project in collaboration with the Academic and Advocacy Coordinator, including demolition and construction, staff procurement, HR, and registration. *STARTED/ONGOING*.

In collaboration with UTILE and the provisional committee, advancing the CSU Cooperative Housing project through continual promotion and updates to the undergraduate body, potential investors and community allies, the finalisation of architectural, interior and exterior designs, beginning work on selection process for the inaugural tenant cohort, developing of a governance structure for the cooperative. *STARTED/ONGOING*

PRIMARY TASK: As a representative elected to advance undergraduate student interests within these university bodies, attending all Concordia Senate and Board of Governors meetings, as well as related committee meetings upon appointment. Working and building relationships with student, faculty, administrative, and external colleagues within these bodies to ensure productive collaboration at this level of University-based decision making. *STARTED/ONGOING*

Supporting the Academic and Advocacy Coordinator in organising and facilitating regular Academic Caucus meetings among undergraduate Senators, and in collaborating with our graduate student and faculty counterparts prior to monthly Senate meetings.

Supporting the CSU academic researcher in arranging consultations with faculty associations and fee-levy groups regarding the University's proposed draft policy on student organisations (PRVPAA-10) and in preparing a collective response to the University for the fall semester.

Attending all meetings of the Concordia Foundation's Joint Sustainable Investment Advisory Committee in order to represent the interests of undergraduate students in the investments of the Foundation.

Arranging regular, roundtable meetings with representatives from faculty associations, as well as meeting with representatives from the GSA, to identify shared priorities and concerns and determine points of inter-association collaboration and support.

Building and maintaining productive relationships with the University's labour and faculty associations in order to best support each other in shared priorities or challenges vis-à-vis the administration.

Maintaining communication with non-CSU and non-faculty association student groups, such as fee levy organisations, in the interest of understanding and supporting the needs of the Concordia community beyond the purview of representative bodies. Offering to act as an intermediary actor, when necessary and requested.

OVERSIGHT TASK: Working with the Fund Committee to offset space improvement and student space development costs, develop process, and implement sustainable investment practices, while archiving expenses to produce a comprehensive year-end report. STARTED AND ONGOING.

Maintaining open and frequent communication with student media on campus, in the interest of maximal transparency and outreach.

Oversight Task: Working with CSU communications and design staff to develop effective digital and web-based outreach strategy – including but not limited to social media platforms, website, and mailing list – to reach as much of the Concordia undergraduate body possible, and to make accessible the CSU's policies and resources. *Started/Ongoing*

Working with the CSU Executive in the evaluation of the current Health and Dental insurance plan, determining how undergraduate physical and mental health needs can be better met in anticipation of potential renewal or re-evaulation of contract with ASEQ at the end of mandate. OVERSIGHT TASK: Ensuring that the activities and practices of the Union are consistent with the CSU Positions Book. *CONSTANT*.

Working with the CSU Executive team, General Manager and lawyer during the process of collective agreement re-negotiations with our CUPE chapter to ensure a best possible outcome for all parties at the table. *STARTED/ONGOING*.

Advocating for the expansion and continued sovereignty over existing student-run space and collaborating with other campus actors to this end where appropriate. Working with the Concordia administration to ensure renovations to the Hall Mezzanine result in more usable, accessible student space, and that the CSU's Off-Campus Housing and Job Bank (HOJO) offices are moved with minimal disruption and with benefit to the working conditions of HOJO staff.

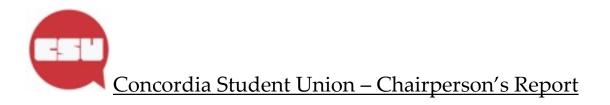
OVERSIGHT TASK: Ensuring that CSU Bylaws and Standing Regulations are followed as closely as possible in all Union affairs. *CONSTANT*.

Representing the interests of the CSU Membership within AVEQ, in order to advance identified concerns and positions through province-level posturing and campaigning. Though AVEQ, working with colleagues from student unions across Quebec to support each other's campaigns and lending support to their campus-specific challenges, where appropriate. *STARTED/ONGOING*.

OVERSIGHT TASK: Assisting the Academic and Advocacy Coordinator in planning Student Congresses, and working with our representative colleagues across the University to ensure the presence and participation of as many undergraduate actors as possible.

OVERSIGHT TASK: Supporting the work of the other CSU Coordinators, in regards to the advancement of their workplans and in any other matters that arise within the contexts of their respective mandates. *ONGOING*.

ADMINISTRATIVE TASK: Overseeing the day-to-day operations of the Union and implementing the decisions of the Board and Membership. *CONSTANT*



CSU Chairperson's Report By: Caitlin Robinson

CSU Regular Council Meeting – September 21st, 2016

1. Resignations

Nora Fabre (Senate), Chloë Williams (Finance Committee), Mohammed AlNaggar (CEO)

2. Excusal requests

None, to date.

3. Logistical Comments & Updates

First off, welcome back to what I hope will be a productive and collaborative year!

In terms of booking rooms, I have secured space for all Council meetings except the December one as I am hoping to keep with tradition and book a space in the VA building for the last meeting of 2016, however that involves requesting the space from FASA so I cannot book it directly. Most meetings will take place in the boardroom of H-767, though one per semester is booked at Loyola campus. I have included out a document with the Council docs detailing all of these bookings.

Over the summer, we had two productive Special Council Meetings which were very smoothrunning (except one which did not make quorum), and in the interest of fill disclosure I also chaired an ASFA Special Council Meeting in August which also went swimmingly and I am proud to say, ended in a timely fashion.

Last Regular Council Meeting, there were a few outstanding sets of minutes from my former mandate, and those have been completed and submitted as well. All approved minutes have also been uploaded to the CSU's website for your consultation at any time.

I look forward to seeing you all Wednesday!

Aloyse Muller External affairs and mobilisation coordinator September 21st, 2016

Welcome back! It is not easy to summarize more than three month of work in a few pages. For the sake of brevity I will cover here the most important aspects of my work, but if you would like more detailed you are welcome to ask me questions in person or by email!

Handbook

The student agenda and the community handbook have been finalized, printed and are currently being distributed. Coordinating their production and contributing to their content has taken an important part of my time throughout the summer, especially in June and July. The agenda features useful information about the CSU and the university structures, ongoing campaigns, how fees are charged, resources, and how to get involved in the Concordia Community. It features monthly pieces on political issues, the writing of which was opened to Concordia students. However, several pieces were written by other people directly affected or working on the specific issue when I received no submission from Concordia students. I also tried to showcase the work being done by the fee-levy groups throughout the agenda. The back of the agenda also features a map of both campuses, and the location of gender neutral bathrooms. The community handbook aims to be a good resource for the student groups. It describes the student groups structures, and offer their contact informations. I would also like, given the time, to develop its equivalent online.

I want to thanks all the people involved in this process, who wrote, helped organize, proofread and provided feedback. It has been a collective work, but I take responsibility for any shortcoming one might find in these handbooks. I particularly want to salute the amazing work done by Catherine, Laurence, and Daniel, who designed both handbooks.

Aside from working on and organizing the content, my work involved coordinating the printing of the handbooks and the raising of revenues through ad placement. For the printing we decided to work again with KataSoho, who has produced the CSU for a few years. They have done a great job and delivered in time. The only difficulty encountered on the printing side was the payment, due to the finance committee's inability to meet quorum, which led to the calling of two special council meeting. On the advertisement side, I decided to prioritized CSU services and other useful services to students in terms of placement, then ads placed by the university. We opened ad placement to governmental services and non-profit organization through the ad placement agency sept24, which did not yield any result. In the future if there is a will to get ads from outside of Concordia, I would recommend seeking another agency.

Despite the low ad revenue, the printing of the handbooks was slightly below budget. I would recommend sticking to this formula, as these products are services we offer our members, and this would be jeopardized by including corporate ads, both in principle and aesthetically (one has just to consult the handbooks produced in the 2000s).

In terms of distribution the handbooks are available at the CSU receptions, welcome coffees during orientation, and I also collaborated with the Libraries to have them available there. We printed 13,500 agendas and 3,000 community handbook. Now that orientation is

over I will make an inventory of the remaining one, set aside some for January and work on distributing the rest.

External relations

Throughout the summer I met with various student association representatives, mostly from Montreal but also Quebec City, in order to have a sense of what they are working on, and whether there are projects we can collaborate on. I also followed up on the UQAM tribunal affair by meeting with representatives from AFESH, AFEA, and ADEESE (UQAM faculty associations). One student was expelled for life and another suspended for a year, but I am currently not aware of whether they are challenging this decision in court.

Marcus, Lucinda, Sophia and I attended the AVEQ congress in Trois-Rivieres in July. Topics that were discussed were the annual campaign, the upcoming affiliation campaigns of the associations around the table, the mobilisation camp that will take place on the weekend of October 20th (more on this soon), the annual budget, and generally the vision for the year. It was also the first time that we used the Commission framework, in which during the congress four separate commission meeting take place, (socio-political, research, mobilization, and graduate studies). The research on mandatory health insurance for international students is ongoing, and AVEQ recently hired a researcher to research the impacts of austerity in the regions.

I'm sad to announce that Jean-Rene Leblanc, AVEQ's general coordinator resigned for medical and financial reasons. We have opened up the position for election, which will take place at the occasion of the next congress, that the CSU will host on October 8-9.

Over the summer I also followed up on our mandate to dissolve the FEUQ. The FEUQ had its annual general assembly on September 10th, at the occasion of which the same plan to change its letter patent that was voted against last year was presented. Transparency and communication with the outgoing board of directors has proven extremely difficult, in what I am told is a longstanding problematic feature of this organization, and they seem to have been unwilling to carry through with their mandate. I am glad to report that we elected a new board of director for the FEUQ which seems committed to settle the question of the archives and remaining funds of the FEUQ as soon as possible in order to proceed to its dissolution. I am confident my successor will not have to write like my predecessor and myself "work on the FEUQ dissolution" in their workplan.

We soon should be able to have access to the "Sources et Modes" data about Concordia students, which were collected for this study a few years ago.

Campaigns

I am glad to announce that the campaigns team as been enlarged, and we are now working with Irmak, Leh, and Madelaine, who have done invaluable work. The creation of a campaigns department is a step in the direction of being able to deliver better outreach to our members. Indeed trying to organize and coordinate events, prepare and run campaigns, and do general outreach for 35,000 students cannot be done by only one person!

The annual campaign is well underway. We have been meeting and organizing with Sustainable Concordia and Divest Concordia throughout the summer. Research and content production is ongoing, and a number of information material has been produced. We organized a training day on September 2nd, and two full days of activities on both campus during orientation. The panel on Resisting Climate Change was especially engaging, and we should be able to release a recording of it in the near future. A lot of new people have been expressing interest in the campaign, and I am confident it is gaining traction. However the work is ongoing. Divest Concordia is currently circulating a petition to get a referendum question on ballot at the occasion of the by-election (it was shown to council at the occasion of the first special council meeting this summer), and is also seeking endorsements and collaboration from student groups.

I have been attending the meeting of the 15\$now! Coalition throughout the summer, however our human resources are limited in terms of active involvement in this campaign. I helped circulate a petition during orientation, and we are ready to support student groups who would like to campaign on the issue. A week of action is being organized for mid-October.

I am currently working on an Indigenous art mural project for the 7th floor of the Hall building. This project was initiated last spring but had to be put on hold over the summer as most of the stakeholders necessary for the good process of the project were absent.

I also have been working with the Centre and Lana on the organization of events to raise awareness about the issue of gender neutral bathrooms (or rather lack thereof) at Concordia.

EXTERNAL AFFAIRS AND MOBILISATION COORDINATOR WORK PLAN 2016-17

ERARCHING GOAL: Mobilise and Inform students Around Annual Climate Justice and Divestment npaign	
Key Task: Produce Informational Material	
Sub-Task: Coordinate Content Development	
 Specific Actions: Work with Campaigns Coordinator and Assistants to write up flyers Work with Campaigns Coordinator and Assistants to develop posters content Work with Researcher to develop relevant research reports Collaborate on research and content development with Sustainable Concordia 	Summer and Fall
Sub-Task: Coordinate Graphic Design	
 Specific Actions: Work with Graphics Designers to design flyers Work with Graphics Designers to develop posters Work with Graphics Designers to developed stickers Work with Graphics Designers to develop Mezz banners Work with Graphics Designers to develop glass case posters 	Summer and Fall
Sub-Task: Develop Videos	
 Specific Actions: Collaborate with Sustainable Concordia to develop story board explaining divestment, climate justice, and Concordia's investments Collaborate with communications coordinator to disseminate 	Fall
Key Task: Collaborate with Divest Concordia and Sustainable Concordia	
Sub-Task: Meeting Support	

	 <u>Specific Actions:</u> Go to meetings as necessary Provide food for meetings Help with new member integration at the start of meetings Coordinate backup of meeting spaces 	Summer and Fall and Winter
Key Ta	ask: Action Support	
	Specific Actions:	
	 Support with tabling and table bookings 	Summer and Fall and
	 Provide printing material as necessary 	Winter
	- Provide art material as necessary	
	 Promote and raise awareness around action as necessary 	

OVERARCHING GOAL: Provide Students with an Agenda + Community Handbook	
Key Task: Create Agenda	
Sub-Task: Develop Content	
Specific Actions:	
 Update last year's content and integrate into both the agenda and handbook Incentivize student participation in monthly political pieces Work with exec team to write up new content 	Summer
Sub-Task: Collaborate with Graphics Designer	
 Specific Actions: Work with Graphic Designer and execs to develop style guide Collaborate with Graphic Designers on agenda + handbook design Collaborate with Graphic Designers to find monthly imagery for agenda 	Summer
Sub-Task: Collecting Funding through advertisement	
Specific Actions: - Develop art spec sheet with Graphic Designers - Reach out to potential advertisers	Summer

	 Finalize contracts and exact payments Collect advertisement revenue 	
Кеу	Task: Distribute Agenda + Community Handbook	
	Sub-Task: Distribute During Orientation	
	 Specific Actions: Coordinate deliveries across both campuses Ensure constant stock at welcome coffees Ensure constant stock at welcome desk 	Fall
	Sub-Task: Distribute Agendas + Community Handbook throughout the Year	
	 <u>Specific Actions:</u> Maintain nominal amount for winter students Distribute at relevant events Distribute to community groups around campus (QPIRG, Hive, Co-op Bookstore) 	Fall and Winter

ARCHING GOAL: Provide Effective Province Representation	
Key Task: Representation of the CSU	
Sub-Task: Attend Meetings	
Specific Actions:	
- Go to all AVEQ meetings	
- Participate in AVEQ committees	
 Go to ASSE meetings as necessary 	Summer and Fall and
 Go to all FEUQ meetings 	Winter
 Work towards a transparent dissolution of the FEUQ 	
Sub-Task: Maintain Communication	
Specific Actions:	
 Maintain strong communication with SSMU executive 	Summer and Fall and
- Maintain communication with other university associations	Winter

Key Task: Provide S	upport to the Rap Battle 4 Social Justice	
Sub-Task: Colla	borate on Topic, Logistics and Bookings	
Specific Action	ons:	
- Colla	aborate with the RB4SJ on their topics, and accord them with ongoing campaign aborate with the RB4SJ on booking space aborate with the RB4SJ on booking chairs+tables+A/V equipment	Summer and Fall and Winter
Sub-Task: Prom	ote the Rap Battle 4 Social Justice	
- Deve - Wor	ze social media to promote events elop posters and flyers for events as necessary k with the Communication director on promotion.	Summer and Fall and Winter
-	te With Other Groups on Speaking Events borate with the clubs, faculties and fee levy groups	
- Colla of cli - Colla - Colla - Deve colla	bons: aborate with SPHR on raising awareness about the Palestinian struggle aborate with Sustainable Concordia on a conference on a topic under the umbrella imate justice aborate with QPIRG on social justice issues aborate with CGA on a speaking events elop a conference or speaker series for the winter semester on issues of racism, in aboration with on and off-campus groups aborate with Hoodstock to ensure durability of the event	Summer and Fall and Winter

Key Task: Provide Support and Promote for Existing Initiatives	I
Sub-Task: Collaborate on First Voices week	
Specific Actions:	
 Provide logistical support, and facilitate bookings 	
 Help with grant applications Collaborate on the durability of the event 	Summer and Fall and Winter
Sub-Task: Collaborate with the Indigenous Student Council and the First Peoples Studies MA	
Specific Actions:	
 Provide logistical support and access to funding 	Summer and Fall and
- Promote their events	Winter
Key Task: Creation of an Indigenous Art Mural on the 7 th floor	
Sub-Task: Establish a Collaborative Process	
Specific Actions:	
 Create a Committee with indigenous staff, faculty and student, representation, in order to select the artist(s) and the content of the piece Contact artists 	Fall and Winter
- Collaborate with Connecting landscape	
- Collaborate with the University	
- Secure funding	
Sub-Task: Organize a framework for an unveiling event	
Specific Actions:	
 Inscribe the project in a broader discussion 	Fall and Winter
 Develop an event under the guidance of the Committee and the FPSTMA 	

OVERARCHI	NG GOAL: Mobilise and Inform students Around International Student Tuition Hike	
Key	Task: Produce Informational Material	
	Sub-Task: Coordinate Content Development	

Specific Actions:	
 Work with Campaigns Coordinator and Assistants to write up flyers 	
- Work with Campaigns Coordinator and Assistants to develop posters content	Fall and Winter
- Work with Researcher to develop relevant research reports	
Sub-Task: Coordinate Graphic Design	
Specific Actions:	
 Work with Graphics Designers to design flyers 	
 Work with Graphics Designers to develop posters 	Fall and Winter
 Work with Graphics Designers to developed stickers 	
 Work with Graphics Designers to develop Mezz banners 	
 Work with Graphics Designers to develop glass case posters 	
Key Task: Develop an Opposition to the Hike	
Sub-Task: Build a Coalition of Faculty and Other Relevant Associations	
Specific Actions:	
- Contact Associations	Fall and Winter
 Organize meetings and logistics 	
- Collaborate on developing a common message	
- Collaborate on campaigning and advocacy	
Key Task: Collaborate with Academic Representation	
Specific Actions:	
- Develop Common strategy	Fall and Winter
- Collaborate on coordinating campaigning and advocacy	
OVERARCHING GOAL: Develop the CSU's Campaigns abilities	
Key Task: Develop the Campaigns Department	<u>I</u>
Sub-Task: Creation of a Campaigns Department	
Specific Actions:	
- Create job descriptions	Summer and Fall and
- Collaborate with the Campaigns Coordinator and Assistants to develop horizontal and	Winter
transparent work dynamics	

- Assess needs and responses to them, or recommendation for next year	
Sub-Task: Creation of Annual Campaign Process	
Specific Actions:	
- Consult relevant stakeholders	
- Develop and propose a process	Fall and Winter
Sub-Task: Provide Visibility and Support to Grassroots Initiatives	
Specific Actions:	
 Provide logistical support and access to funding 	Summer and Fall and
- Provide access to printing	Winter
Key Task: Collaborate with Coordinators	
Specific Actions:	
- Provide logistical support	Summer and Fall and
- Collaborate on promotion	Winter

Minutes CSU External Committee - June 30, 2016

Taken by: Rob Facilitator: Irmak Members present: Al, Irmak, Rob, Artem, Mikaela

Meeting started at 6:25 PM

1. check in/updates

a. WSF

-Posters! Doesn't even work. -Send 'em out next week

-Mob activity sometime?

b. 15 and justice

-Get HOJO involved?

- *Upcoming event on guaranteed basic

-Demo in October & possible next steps

- Gotta spend money to make money (lack of financial resources for campaigning - CSU could help to some extent but needs more coordination/organisation)

c. Divest

-Slow season during the summer

- -Several committees working on particular issues, ie. outreach
- Focus on getting JMSB involved and engaged
- Incorporating divest campaign into orientation

d. International students tuition fees

- 6 programs of studies deregulated way back, business and STEM and law
- Possibility of upcoming deregulation
- Bring faculty associations on board with opposing deregulation
- Find out how grads are affected, get GSA into it & ECGSA

2. Rap battle for social justice

Whereas it is not commitee prerogative to directly handle the contract Whereas the committee has agreed in principle to the funding plan for the Rap Battles BIRT that the CSU Executive be given free reign with respect to the particulars of the contract

Robert Moves Artem Seconds Unanimous

3. CSU Orientation Speaker: Juliana Huxtable

BIRT that the Juliana Huxtable budget be approved BIFRT further information be provided regarding the workshop Mikaela Moves Al Seconds Unanimous

4. Summer projects

- a. Standing regs
- b. Solidarity fund
- c. Position book

-Projects to run between meetings of Committee over the course of the summer

- Consider processes and standards for how the Annual Campaign is developed every year, general regulation of an ambiguous reg

- Money budgeted in the future to function as support funding on the basis of the positions book and solidarity agreements

-Positions book needs some CONTENT

-Doc for positions book, informal meetings

-Something for the last week of July

5. Check out

Meeting Adjourned at 7:06 PM Minutes

CSU External Committee - August 8, 2016

Taken by: Aloyse Facilitator: Aloyse Members present: Aloyse, Mikaela, Robert, Artem

Meeting started at 5:37pm

- 1. check in/updates
- 2. Hoodstock

Be it resolved that up to \$2,000 be disbursed from the Mobilisation budget to help fund Hoodstock. Moved: Rob Seconded: Artem *UA*

3. Check out

Meeting Adjourned at 6:13pm

CSU External Committee - August 30, 2016

Taken by: Irmak Facilitator: Mikaela Members present: Mikaela, Artem, Rob, Al Meeting started at 18h32 1. check in/updates Aveq Aveq congress on 8th and 9th and mobilization camp around Oct 21st in Trois Riviere. Their general coordinator resigned; hiring again. Feuq Meeting on September 10th 15\$/hr maintenant Protest on October 15th and petition to national assembly - we will collect signatures at tables. Hoodstock Well organized and attended. Looking to make it permanent. Also will have events on racism in the winter semester. **Gender Neutral Bathrooms** Underway, being organized with Centre for Gender Advocacy and Lana, events in first week of October Divest Very active, capacity building day of training on Friday and two days of events during Orientation 2. Budget

Be it resolved that CSU External Committee approve modifications to the mobilization an speaker series budgets

Moved by Rob, seconded by Artem

Unanimous

3. orientation/divest

4. Disorientation

Be it resolved that CSU External Committee allocate 1000\$ for disorientation.

Moved by Rob, seconded by Artem

Amendment: BIFRT the mobilization fund line be used for this allocation

Moved by Artem, seconded by Mikaela

Unanimous

5. Check out

Meeting Adjourned at 19h44

CSU External Committee - September 14, 2016

Taken by: Aloyse Facilitator: Artem Members present: Aloyse, Artem, Emilie, Rob, Mikaela

Meeting started at 5:03

1. check in/updates

Quick update about the FEUQ AGA (see Aloyse's exec report), more thorough updates for next meeting.

2. AVEQ start-up fund

Presentation of the proposal to transfer half of the remaining fund earmarked for national representation to AVEQ that will be submitted to council.

3. Disorientation (doc in folder of last meeting)

Given that the committee already contributed \$1,000 to Disorientation, it felt additional funding could be secured elsewhere.

4. Hoodstock

The committee decided not to contribute additional funds to Hoodstock, given that they are not in deficit, but rather to ask for a funding proposal for their next proposal that they want to fund with the revenues from Hoodstock.

The committee also recommended that Aloyse meet with them to help them to find other funding avenues at Concordia.

5. Homa Hoodfar

Be it resolved that \$364 be granted to the Simone de Beauvoir Institute from the Mobilisation - co-sponsorship line for the demonstration for Homa Hoodfar on September 21. Moved:Rob Seconded: Emilie UA

6. Through the eyes of Palestine

The Committee judged that this event was not under its mandate.

Be it resolved that the External Committee does not fund Through the eyes of Palestine. Be it further resolved that they be redirected towards other funding avenues such as special project funding and clubs, and that the Coordinator will follow-up with them. Moved: Emilie Seconded: Rob UA

7. Dakota Access Pipeline

Discussion about whether or not to fund the Standing Rock camps that oppose the Dakota Access pipeline. Given the funds available, the committee decided it was more appropriate to reserve fundings for groups closer to us that don't necessarily attract this kind of international attention.

8. Solidarity Fund

Presentation of the working document, the committee will work on it at the next meeting.

Meeting adjourned at 6:12pm

Minutes CSU External Committee - June 15, 2016

Taken by: Artem Facilitator: Robert Members present: Robert, Aloyse, Mikaela, Artem

Meeting started at 4:28PM

- 1. Updates
 - a. WSF
 - b. BDS quebec meeting
 - c. Divest
 - d. UQAM tribunals
 - e. FEUQ
- 2. Rap battle for social justice proposal (in the folder)
- 3. Translation Equipment Policy
- 4. Budget

Minutes

- 1. Updates
 - a. WSF

Al:WSF contacted us too late. Aloyse put them in contact with the food groups on campus. Divest will likely be part of WSF.

Robert: do they want us to do any promotional work for them?

Aloyse: we'll likely do printing and postering for them. We don't foresee holding an active role.

b. BDS quebec meeting

Al: Meeting was last night. Al couldn't go due to emergency meeting. Rami went. Al would be interesting in going to those meetings.

c. Divest

Al: We met last week and planned in terms of action for august and september. We'll know more about November once we know the timeline of other events.

Mikaela: I will go to the meeting next week

- Robert: When is the meeting?
- Al: Usually on friday at 3:30.

Al: I met with researchers from SC.

d. UQAM tribunalsAl: We put a post on the facebook page of the CSU.Robert: Asfa should be sponsoring a motion and putting something in the next

newsletter.

e. FEUQ

Al: I had a meeting with the external of the ESG. We'll work on the original plan to entrust funds to a fiduciary which will distribute to students as bursaries.

- Rap battle for social justice proposal (in the folder)
 Dan Parker and Nazim Elnur from RB4SJ present the proposal for funding
 Marcus Peters pitches in on why the rap battle is beneficial for the external outreach
- Well attended (no less than 200 people)
- Well organized
- CSU only pays half of the cost

THAT \$7000 be allocated to the Rap Battle 4 Social Justice from the Speaker's series budget line

THAT Aloyse will submit a contract for approval at the next committee meeting Moved by: Aloyse Second: Mikaela

UA

- 3. Translation Equipment Policy
 - THAT the Translation Equipment Policy be approved and sent to policy committee in order to be integrating into standing regulations and that we suggest that the policy committee research similar policy for loss and theft prevention Motion by Aloyse Second Robert AU
- 4. Budget

THAT a new line "UQAM legal fees" be created in the mobilization budget line That 1000\$ from the mobilization fund and 2000 from co-sponsorship be allocated to the UQAM legal fees line. Moved: Aloyse Seconded: Mikaela AU



Finance Coordinator, Adrian Longinotti

Executive Report for the Council Meeting on September 21st, 2016 Written on September 15th, 2016.

CSU Operations Budget

Over the course of the month of May, I worked closely with my team to assess our financial needs for each category of expenses. In addition, by reducing spending in some categories, we were able to reallocate that amount into others. One positive result is the creation of new in-house part-time positions such as Campaigns Assistants, an additional Receptionist and the return of a Communications Coordinator.

CSU Orientation: Kick-Off

By now, you must have at least been to one event during this year's two week-long Orientation. Throughout the summer, our team has been working immeasurably to ensure that your experience the year is yet another unforgettable one. On the financial side, The orientation team and I have been working closely to ensure that suppliers which we order from are both sustainable and most importantly, legitimate. In addition to our focus on retailers and suppliers, I was also responsible for the preparation, distribution and recording of cashflow for all events.

Finance Committee

Although the Finance Committee could not reach quorum throughout the summer vacation, we managed to successfully approve the payment for our beautiful agendas which I am sure you all have a copy of by now. Because we could not reach quorum, we have temporarily appointed three more councillors as members of the Finance Committee to avoid this issue should a committee meeting be called for.

Going forward, the Finance Committee will begin the process of research and discussion to work on and implement a new policy which regulates the applications and proposal for funding from the CSU. The committee would now be responsible to develop a set of criteria which must be followed and respected in order for a proposal to be accepted. I am very excited to begin this process and I am confident that this will be an effective policy to not only prove to be diligent but also helpful to those who wish to maximize the potential of the funding received.



Finance Coordinator Work Plan 2016-2017

Adrian Longinotti

RE: Financial Operations, Funding Policy and Health & Dental Care Plan RFP

<u>Content</u>

- 1. Restructure and Reallocation of Budget (June-August)
- 2. Restructure process of CSU funding (September-April)
- 3. Continue and improve transparency with Financial Operations and Decisions (October-April)
- 4. Continue ongoing Financial Operations (June-May)

Key Task:

- 1.
- RESTRUCTURE AND REALLOCATION OF BUDGET

June - August

Sub-Task: Restructure operations budget in order to access more funding to create new inhouse part-time positions.

COMPLETE

Specific Actions:

- Meet with Robert and coordinators of respective departments (including LIC, HOJO, Advocacy) to discuss and assess needs of positions and their descriptions.
- Consider economic conditions such as cost of living and their effect on salaries and benefits for employees.
- Collaborate with in-house accountant and General Manager to review and recommend to council.

Key Task:

2. RESTRUCTURE PROCESS OF CSU FUNDING

September-April

Sub-task: Create and implement new "Application for Funding Request Policy (AFRP)"

IN PROGRESS

Specific Actions:

- Research and learn about overall financial position of organization as well as financial decisions made in previous years.
- Finance Committee restructure:
 - Specify a set of criteria and instructions that must be followed in order for an application for funding to be accepted.
 - In addition to becoming an approver, the committee shall become an adjudicator.
 - Such responsibilities require the utmost due diligence.

Key Task:

3. CONTINUE AND IMPROVE TRANSPARENCY WITH FINANCIAL OPERATIONS AND DECISIONS

October-April

Sub-Task: Student Health & Dental Care Plan Re-negotiation Year

NOT STARTED

Specific Actions:

- As per procedure, the CSU will be calling for a Request for Proposal (RFP) to Student Health & Dental Care Plan providers in the region.
- Establishment of Health & Dental Care Plan Committee:
 - Responsible for overseeing the process of the RFP with due diligence and transparency
 - Review proposals and make recommendation to council based on students' health and dental care needs in addition to a set of criteria and regulations which must be followed by providers

Key Task:

4. CONTINUE ONGOING FINANCIAL OPERATIONS

June-May

IN PROGRESS

Specific Actions:

- Process reimbursements of students, groups and clubs within a respectable time horizon
- In addition to CSU sources of funding, ensure that students are aware of other sources of funding on campus

• Consult with students regarding questions related to finances throughout their experience in University (i.e Health & dental care plan, income tax, personal budgeting, etc.)

Rami Yahia September 21 2016 Council Meeting

Internal Affairs Coordinator

Executive Report

Throughout the summer, the budget request form has been changed for club approvals. We have added details and more information on how to access funding from external groups such as the Concordia Council on Student Life. We also messaged and contacted most CSU clubs in order to have them fill up the budget request form. Budgets will be revealed to clubs at the Club Orientation on the 29th of September. It is coming up in a few days, food and workshops will be going on that day. Many helpful resources to clubs will have the opportunity to share a quick word with clubs. During the summer clubs has to re-register and the current registration process has many flaws. Our CSU clubs part of the website doesn't seem to synchronize properly with the Dean of Students database of recognized student groups. It is is my intention to solve this issue this year in order to simplify the process for the upcoming years. Clubs fair was a great day to launch the upcoming year for clubs. Clubs were able to meet new students, promote their club, give out free fund funded by the CSU and raise awareness about their causes. It was a great sunny day and it was also a good opportunity for me to finally meet the people that I have been communicating with by e-mail for the past few months. We also printed a banner that we have set up on the mezzanine in order to promote the many clubs that we have.

The first two weeks of school were quite a bit of work. Rachel and her orientation team organized a great orientation this year. Executives assisted the orientation crew in giving out coffee during the morning.

An issue that has caught my attention was the renovations that the University is planning on doing on the 7th floor. The renovations will reduce the limit the capacity of people that can stay on the 7th floor at any given time. The university has suggested People's potato and the MSA to reduce the number of people that can attend their events on Friday's which is not something I feel comfortable with. The university should have kept into consideration the current services on the 7th floor before planning to do renovations and they should accommodate to what is already in place. The renovations will also reduce the amount of

CSU space on the 7th floor. I will keep on attending these meetings with hopes of finding a solution that will keep the CSU's autonomy on the 7th floor, as well as a solution that will not limit the number of attendees for Friday MSA prayers or people's' potato servings.

For the makerspace project, we have found a few potential solutions for the makerspace. A complete list of resources required, a timeline of events as well as a budget should be ready to be published before the end of the winter semester. I also plan on possibly putting a question on the ballot at the referendum to see how interested in students are in having a makerspace on campus.

VERARCHING GOAL: Clubs Portfolio	
Key Task: Offer students and club members resources to aid in student engagement	
Sub-Task: Review CSU Community Booklet	
Specific Actions:	
Contact clubs Compile material Update and review final product Have designers design the layout *Promote Clubs during Orientation while distributing Community Handbook at Free Coffee	Completed
Sub-Task: Review Clubs Manual	
Specific Actions: Update and Edit the CSU Clubs Manual Verify that the information is still accurate with Hospitality, the Dean of Students and Security	Fall Semester
*This assists executives in planning their events and activities. This manual serves as a resource for clubs only if the information is up to date.	
Key Task: Reformate Registration Process	
Sub-Task: Review and Reformate Registration Process	
Specific Actions:	

-Open the conversation to ITS to re-code the current Registration Form -Offer a more user friendly template *The registration process is also labour extensive because the coding does not allow the for automatic updates	Fall Semester
Key Task: Promoting clubs during orientation	
Sub-Task: Make students aware that club involvement can be beneficial	
 Specific Actions: Creation of a CSU Clubs banner Tabling during clubs fair and guiding students into associations Table during the first week before school starts, talking to new students about involvement on campus 	Completed
OVERARCHING GOAL: Increasing and protecting student space	
Key Task: Renovating existing space	
Sub-Task: Renovations on the P annex clubs spaces	
Specific Actions: - Inspect the current situation of the building -Verify all club offices and report existing conditions -Establish guidelines to ensure the cleanliness of club space -Monthly rounds to ensure club space is utilized efficiently	Fall/Winter

Key Task: Gather information on makrspace	
Sub-Task: Seeking consulting from makerspaces in the community	
<u>Specific Actions:</u> - Talk to specialists & consultants in the makerspace field - Draw plans for the makerspace using architects - Find content for the makerspace - Through Facilities, find a way to acquire space	Fall/Winter

CI	LUBS ORIENTATION
	Key Task: Offering both guidance and budgets to new clubs
	Sub-Task: Coordinate the program
	Specific Actions:

 -Contact Dean of students, Hospitality and Security -Compile material -Book Rooms -Order Food -Contact Clubs -Follow up with clubs -Review all budgets with Clubs & Space Committee -Have designers to design Club material * Organize an informative and interactive seminar and distributing while offering club their budgets. 	September 29 th 2015
COUNCIL RETREAT	
Key Task: Coordinate Council Retreat	
 <u>Specific Actions:</u> Compare multiple cottage options Reserve and book for the council Organize transportation Planning food and beverages for the weekend Coordinate the weekends program (with other executives) Notify councillors about items needed 	September 30
Expanding BDS to the Concordia community	
Key Task: Build momentum on BDS	

Sub-Task: Raise awareness aboutBDS	
Specific Actions:	
 Organize events about BDS Discuss BDS with student associations Organize a BDS coalition along faculty and staff Create a coalition of current groups that have endorsed the movement 	On Going
Clubs Tabling Session	
Key Task: Interacting with students on Campus	
Sub-Task: Engaging with students and talking about the different clubs and how to get invo	olved
Specific Actions:	
Book tableTalk to students	Fall/Winter
Clubs Gala	
Key Task: Acknowledge student involvement	
Sub-Task: Plan a Clubs Gala	
Specific Actions:	

 -Find Venue -Invite clubs -Create Survey with different categories -Compile Results - Design Certificates -Make sure the club executives are having a good time! 	Winter Semester
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CSU Clubs & Space Committee

- 1. Regular Meetings
- 2. Procedure for Club Budgets
- 3. Club Fair
- 4. Clubs Orientation
- 5. Makerspace & Showcase
- 6. Club cheque tracking software
- 7. Renovating P annex
- 8. Club Approval
- 1. Regular Meeting: Team will set up Doodle to solidify concrete date for regular meetings.
- Club Budgets: Decision to host separate meetings to determine budgets (similar to SCM) - potentially once a semester (Special Club Funding will be discussed during Regular Meetings)
 - CARA: Committee wishes to inquiry to the execs of the club as to whether or not they have researched further sources of funding for their \$14,000 proposed budget
 - b. Deadline for Clubs Budget submissions: Mid-September (soft deadline)
- 3. Club Fair: Motion to allow \$100/ table for 21 tables (total of \$2,100)
 - a. Motion: Veronika, 2nd: Rami
 - b. Approved/Disapproved:
- Clubs Orientation: Collaborations with CUTV, Legal Information Clinic find a registered caterer (potentially Panika) - temporary budget: \$3,500 for the 29th of September
- 5. Makerspace & Showcase:
 - a. Makerspace: Decide on a date to visit Helio or District 3- potentially work on collaborations with Helio, District 3, winner of CCSL "reuse centre" initiative.
 - b. Showcase: host 2/semester, themed (eg sports, food, social/cultural, etc) work with PSSA for political parties - casual event, help smaller clubs get more publicity - potentially hosted at the beginning and end of October
- 6. Club Cheque Tracking Software: currently in process of finding developer
- 7. Renovation P Annex: begin a needs assessment for the renovation (based on our observations after visit and conversations with the execs of the clubs) to be done after Clubs Orientation potentially research legal aspects as a tenant to see what Concordia Uni can do find new spaces if the renovations happen during semester for clubs temporarily
- 8. Club Approval:
 - Indigenous Student Council: clarification on membership (if solely exclusive to self-identified First Nations) - next meeting motion to approve based on follow-up
 - b. Concordia Data Intelligence Club Constitution: Motion to approve: Veronika, 2nd; Brittany

Sophia Sahrane Academic Affairs & Advocacy Coordinator Executive Report Council Meeting September 21st 2016

Hello everyone! Welcome back, I hope you are all experiencing a good start to the semester. I will not try to summarize my first three months as Academic Affairs and Advocacy Coordinator, but rather will present the relevant projects and dealings I have worked on.

CSU Services Training

Ever since I have started my training and subsequent mandate, a need for the CSU services, HOJO, Advocacy, and the LIC, has been an obvious priority for all executives as well as for the services coordinators and staff. The idea was to have a training created especially for the CSU services and addressing cases of sexual assault, which have been considerably increasing in numbers on campus. The training was to be divided into three sections; the legal procedures to charging someone with sexual assault, the internal process within the university, and a by-stander training. CRARR was first approached to cover the whole training, but it was quickly understood that, not for lack of good intentions and trying, CRARR was not equipped to educate people on university processes and by-stander workshop. Therefore, the Sexual Assault Resource Center was contacted to give a training on the internal processes of dealing with a sexual assault charge internally (within the university structure), the Center for Gender Advocacy to give a sexual assault by-stander workshop, and for CRARR to give a training of the legal processes and implications of charging someone with sexual assault. All three services were contacted and are in the process of tailoring a training for the CSU services.

GSA/CSU Advocacy Collaboration

In early August, the GSA approached us with hopes to have the CSU Advocacy Center help them create their own advocacy center. As receiving and servicing Graduate Students has been a big issue at the Advocacy Center, the CSU Advocacy Coordinator worked on a contract, extended on a two-year plan, for the creation of an Advocacy Center for the GSA. The contract was signed in late August.

Hoodstock

In mid-July, I approached a community organization mobilizing against institutionalized racism, police brutality, and around popular education on Black and other POC (people of colour) history and situation social within the Canadian context. I offered the CSU's support, as historically CSU has done close to nothing for POC struggles, issues, and communities. We successfully helped them financially and on the ground for their annual Black Summit, where a series of panels discussing Black and POC struggles and histories all day.

Ad Hoc Committee on Senate Eligibility Requirements

All throughout the summer, I have been attending a Senate Ad Hoc Committee meeting on Senate Eligibility requirements with prof representative of each Faculty, the GSA, and the Administration. The university is dictating the requirements by which the CSU and the GSA must appoint senators, although as an accredited organization, it is at our discretion. The three requirements the university imposes on student senators alone (not faculty, staff, or part-time faculty) is for students to be in good standing academically, to be enrolled in a program (discriminating against independent students), and to have not been charged under neither university Codes (the Academic Code of Conduct or the Code of Rights and Responsibility). We were therefore engaged in discussion regarding what recommendation to give to senate as to the changes to adopt to the Senate eligibility requirements (which have not been changed since the 70s). A recommendation has been concluded, but the CSU has yet to approve or dissent from it, it is to stay confidential until the October senate meeting when the recommendation is to be presented.

Academic Caucus

Academic Caucus officially met for the first time on September 9th, where I gave a senate orientation. Not all senators attended, as we are still missing four appointments. Senator contracts on attendance were signed, and we all got to know each other a little better! The second academic caucus meeting happened on Thursday the 15th, the day before senate, where we all reviewed the senate documents together and brought up any issue with had with them. The documents did not contain anything too contentious, the most problematic one being in the closed session. We did a play by play of our interventions at senate, and I met with the absent senators individually to update them on what they had missed.

Senate

As the first senate meeting of the year, most of it was spent presenting last year's committee reports, and going through senate orientation. As mentioned previously, the most contentious item was during closed session. We also successfully gave Lucinda Marshall-Kiparissis, the CSU's General Coordinator, and Marion Miller the Fine Arts elected representative on senate, speaking rights for the duration of the open session.

September 15th Academic Caucus Agenda Present: Marion, Lucy, Ian, Sophia

Absent (with regrets): Armani, Patrick, Rudy, Jana

1. Check in

- Everybody's busy and exhausted but good!

2. Recap of Senate orientation

- Don't forget to not all sit together

- After your respective senate committee meetings, make sure to send me small reports on what was brought up, and what was relevant (send them to me within 3 days following the committee meetings so I can write up the final academic caucus/senate meeting reports for council)

3. Committees appointments

- Don't forget to let me know which committees you are going to step down from so that we can appoint other senators to these committees.

4. Remarks on senate docs

- Nothing too contentious in the open session docs, in the senate by-laws, article 63 on student eligibility hasn't been changed to the new recommendation proposed by the Ad Hoc Committee on senate eligibility (that only students in conditional standing and independent students are not eligible to sit on senate, but students charged under either codes are still eligible). this will likely be addressed during the October senate meeting, but we should still make an intervention, remind senate that we are not dropping the ball on the subject.

- In the closed session documents, one of the two people recommended for the position of Chair of Tribunal panels,

Jean-Francois Forget, has a background in litigation against aboriginal groups. It is problematic for the University to hire or appoint an individual whose work has been devoted to furthering the oppression of Aboriginal people in canada.

5. Play by play of senate meeting (undergraduate student interventions during senate)

Open Session:

- Jana : I would like to mention to give speaking rights to Lucinda Marshall-Kiparissis, as the legal representative for the CSU in between council meetings, as well as Marion Miller, as the elected representative of Fine Arts Undergraduate students

6. Check out

Sustainability Coordinator, Lana Galbraith Executive Report for the Council Elect Meeting on September 21st, 2016 Date: September 18th, 2016

I firstly would like to apologize for the late submission of my report. Due to Orientation and the immediate planning of events happening in just a few weeks it has been difficult to sit down and write. Should you have any questions about anything whether it be my report or my work plan please contact me. I am more than happy to get any feedback from council. You can reach me at <u>lgalbraith@csu.qc.ca</u> if you can't make it to any of my office hours.

Secondly, I'd like to express my excitement to have all of council back after the summer. I'm looking forward to working with all of you and hope you are just as enthusiastic as I about the upcoming year at the CSU.

Orientation

All Orientation updates will be in the Kick-Off post-mortem, which will be distributed for the next council meeting.

Concordia Sustainability Policy

A year or so after the first few consultations with the Concordia community, the administration is planning on finalising the Sustainability Policy this Fall so it can be approved by the Board of Governors. Over the Summer, the Teaching, Learning and Research Sustainability Sub-Committee and the Operational & Environmental Sustainability Sub-Committee had joint meetings to agree on the governance framework of the sustainability working groups and the Guiding Principles of the policy. Sustainable Concordia and the Sustainability Action Fund were very vocal throughout the process and were often listened to by many administrators in the room. If you have any suggestions or questions about specifics within the policy feel free to ask in person or via email.

Embrace the City

One of the strategic directions of the University is "Embrace the City, Embrace the World." The administration has recognized that those are two conflicting ideas and therefore has created a working group called the Embrace the City Leadership Group that created the mandates of multiple different working groups for each aspect in which the city can be "embraced" by the University. My role in this group thus far has been ensuring undergraduate student representation in all of the working groups as well as informing members of the working group of what has and is currently being done by students and fee-levy groups to better connect to the city.

Trans* Issues on Campus and Gender Neutral Bathrooms Panel

The external and mobilization coordinator, the campaigns coordinator and I have been working with the Centre for Gender Advocacy throughout the summer on a campus wide campaign to increase the visibility of gender-neutral bathrooms. There will be a panel on the 3rd of October, a scavenger hunt on the 12th and a map of all bathrooms created after the scavenger hunt. So far 2 out of 3 panellists are secured as well as one moderator, space is booked and promotional materials are almost done. If you'd like to help with any of these projects or volunteer on the day of with logistics please contact me! I would love to see council at more CSU events.

Gabrielle Bouchard from the Centre for Gender Advocacy and I also met with the dean of students, the head of facilities, the head of health services, the registrar and the vice provost to talk about how Concordia could better accommodate gender non conforming students and they all seem to be on board albeit with a bit of prodding.

Aramark

The food provider for all cafeterias and many franchises in Concordia buildings meets with students and university representatives on a regular basis to go through all of the agreements made between the University and Aramark in terms of the quota of local and sustainable food that they are serving. Aramark was very proud of their "sustainable" seafood and they have met quite a few of their criteria including the amount of Canadian meat (other than beef). They are still having trouble consistently using local produce and cage-free eggs. The idea of using whole chickens and food preservation techniques was brought up and I hope to reinforce different ways that make using local food and minimising harm to the environment as the contract with Aramark leaves little to no room to actually be regenerative in any way.

It was also brought up that the Freshii that Aramark owns in the LB building uses a plastic bag to mix individual salads with their respective dressings, which is obviously very wasteful for no logical reason. I will be following up with them on this issue at our next meeting.

The University is now considered a "Fair Trade Campus" due to the fact that the coffee served in its cafes are either fair or direct trade, one chocolate bar and one tea in each food provider is also "Fair Trade." The University plans on holding events to celebrate this. While there are many problems with the concept of "Fair Trade" but this is a step forward in some respects. The Concordia Food Coalition has a seat on the committee that looks over the contract with Aramark and they have been a very valuable ally throughout the summer.

Collaborations

Over the summer, the Sustainability provided funding to Hoodstock and the Concordia Food Coalition's Bite Me week. We will possibly be giving funding to QPIRG's Disorientation as well. I have been helping with the promotion of a Kim Katrin Milan speaking event organized by the Centre for Gender Advocacy and partly funded by the Student Life committee. The external and mobilization coordinator and I have been working with First Peoples Studies Members Association and the First People's Studies Department to plan First Voices Week which will take place at the end of January/beginning of February.

Accessibility

Over the summer the Loyola coordinator and I met with members of CURE and QPIRG to talk about the CSU's accessibility. We will soon have a report on the accessibility of most CSU spaces upon which we can look into renovations. Not all of the information necessary was taken during the Radical Accessibility Auditathon during the winter semester so some of the executives and I audited the remaining spaces. I have also written a draft for the CSU services and offices to be scent-free. I plan on meeting with each coordinator and multiple staff members for their feedback. The Loyola coordinator and I will also be working with CURE to have another audit but on the Loyola campus.

Community Arts Project

One of the coordinators from last year's CSU event "Connecting Landscapes" and I are looking into how we could do a similar project surrounding the topic of decolonization. The project will run bi-weekly from mid-October to late March for a total of 10 weeks. One of our primary objectives will be to bring in artists and storytellers who are indigenous and people of colour to co-facilitate, help participants (*who may end up being mostly settlers from various backgrounds*) understand colonization and decolonization, and guide them creatively in the development of the project. The external and mobilization coordinator as well as the academic and advocacy coordinator have been in the loop during these discussions as they are both working on projects with similar goals and themes. We hope to work together throughout the year to both unify our message and cut costs (both monetary and labour).

Work Plan 2016-2017

Sustainability Coordinator: Lana Elinor Galbraith

OVERREACHING GOAL:	Sustainable Foundation and Infrastructure	DATE:
Objective:	Make the CSU More Accessible	
Task:	Assess Needs	July-September 2016
Specific Actions:		
	Meet with CURE (Community-University Research Exchange) to look over accessibility audit from March 2016.	
	Gather information from stakeholders.	
	Get quotes for renovations on both the SGW and Loyola campus.	
Task:		October 2016
Specific Actions:		
	Draft a budget and proposal.	
	Present budget and proposal to CSU council and other funding bodies.	
Task:	Concretize and Institutionalize Project	Ongoing
Specific Actions:		
	Draft positions to be taken by council.	
	Draft policy with the help of stakeholders.	
Objective:	Increase Amount and Accessibility of Gender Neutral Bathrooms on Campus	
Task:	Assess Needs	June-November 2016
Specific Actions:		
	Meet with stakeholders and gather information including the Centre for Gender Advocacy.	

	Meet with Dean of Students to see what work is being done on their	:
	end.	
	Acquire current working list of bathrooms.	
Task:	Educate Students	September- October 2016
Specific Actions:		
	Meet with stakeholders and gather information including the Centre for Gender Advocacy and advocates from Dawson College.	
	Organize panel of local experts on the subject to debunk myths and start a dialogue.	
Task:	Organize Scavenger Hunt Event	July-September 2016
Specific Actions:		
	Plan social media campaign.	
	Plan logistics surrounding food and prizes.	
	Book space for team registrations.	
	Advertise the event on social media and in person.	
Task:	Bring Results to University Services	October- December 2016
Specific Actions:		
	Quantify data acquired during scavenger hunt.	
	Provide metrics from event (how many participants, how much online interest, etc.)	
	Meet with representatives from the Centre for Gender Advocacy, the Dean of Students, and Services to make a plan for the future.	
Task:	Advertise Current Gender Neutral Bathrooms	November- December 2016
Specific Actions:		
	Update working list.	

	Acquire floor plans of each building to create a map of Concordia.	
	Apply list to the map.	
	Advertise and use multiple different mediums to reach out to the	
	groups affected so they can know that this map exists.	
Objective:	Provide Human Resources to CSU Staff	
Task:	Assess Needs	September- November 2016
Specific Actions:		
	Create committee of executive and staff.	
	Assess current human resources practices (hiring, mediation, etc.)	
Task:	Review Options	November- December 2016
Specific Actions:		
	Meet with similar organisations to see what they have including SSMU.	
	Meet with external providers of human resources.	
	Assess each option and see which is best for the CSU.	
Task:	Build Short-Term and Long-Term Strategy	January-February 2017
	Create a budget for the rest of 2017.	
	Create a budget for following years.	
	Institutionalize practices in policy and collective agreement.	
Objective:	Update CSU Sustainability and Purchasing Policy (Annex E)	
Task:	Use the Policy as It Is	June-October 2016
Specific Actions:		
	Look over policy with Sustainability Orientation Coordinator and Student Life Coordinator in preparation for Orientation.	
	Follow the policy as close as possible during Orientation.	

	Present the policy to the executive and staff and provide specific	
	guidelines.	
	Be available as a resource to executives and staff that are purchasing.	
Task:	Suggest Changes to the Sustainability Committee Based on Staff	October-
	and Executive Feedback and Positions Book	November 2016
Task:	Get Feedback From Policy Committee and Ratify Changes	December 2016
Task:	Translate Policy Into a More Accessible Document That Can Be	January-March
	Followed and Compile a List of Suppliers	2017
OVERREACHING GOAL:	Support Groups Promoting Sustainability	DATE:
Objective:	Budgeting	
Task:	Meet With Stakeholders	May-September 2016
Specific Actions:		
	Meet with Divest Concordia Coalition.	
	Meet with Fee Levy Groups.	
	Let groups know that the CSU can offer support to them by attending	
	Sustainability Hub meetings regularly.	
	Network during Orientation Community Fair to let groups know that the CSU can offer support to them.	
Task:	Finalize Budget	July 2016
Specific Actions:	τ	φ Γ
	Keep groups that have yet to approach me in mind while creating the budget by having a line for collaborations.	
	Adjust budget according to needs and committee's suggestion and get it approved.	^
Task:	Group/Committee Relationship	Ongoing
Specific Actions:		÷

	Invite groups to present to the present to the Sustainability Committee when requesting to collaborate.	
	Update the budget regularly as cheque requisitions are processed and constantly keep the committee updated.	
Objective:	Provide Various Support	
Task:	Share CSU's Services (Logistics, Outreach, Etc.) With Sustainability Groups	Ongoing
Objective:	Create a Grant Writing Guide for the Food System Special Project Fund	
Task:	Get Feedback From Previous Applicants	February 2017
Task:	Organize Forms to Fill Out With the Help of the Graphic Designers and the Communications Coordinator	March 2017
OVERREACHING GOAL:	Sustainability Events	DATE:
Objective:	Integration of Sustainability During Orientation	
Task:	Help Ensure the Overall Sustainability of Orientation	June-September
		2016
Specific Actions:		2016
Specific Actions:	Hire Sustainability Orientation Coordinator.	2016
Specific Actions:	Hire Sustainability Orientation Coordinator. Facilitate connection with University departments to ensure we have the proper waste bins, and that we execute waste audits properly.	2016
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Specific Actions:		
	Meet with QPIRG representatives to find out what they do for the	
	Gentrification Bike Tour.	
	Make a map of the tour.	
	Recruit guides.	
	Contact lawyer and insurance provider to ensure the safety of the	
	event.	
Tooki	Help Ensure the Overall Sustainability of Winter Orientation	November-
Task:	Help Ensure the Overall Sustainability of winter Orientation	January 2017
Specific Actions:		
	Facilitate connection with University departments to ensure we have	
	the proper waste bins, and that we execute waste audits properly.	
	Recruit volunteers for waste audits and waste education on sites of	
	orientation events.	
	Provide information for the Orientation Post-Mortem to evaluate	
	Sustainability integration and the impact from this year's Orientation,	
	provide information on how to improve for next year.	
	Implement Safer Events Planning Policy.	
Objective:	Community Arts Project	
Task:	Hold a Bi-Weekly Workshop Series that Integrates the Creation of	October-March
	Art	2017
Specific Actions:		
	Hire coordinator(s) to help with the planning of the workshop series.	
	Create a schedule and book speakers and space accordingly.	
	Acquire materials.	
	Integrate the series with other CSU projects pertaining to art (7 th floor	
	mural and other speakers).	
Task:	Vernisage of Final Works	April 2017
Specific Actions:		

	Plan event to showcase the year's artwork with the help of the Student Life Coordinator.	
Objective:	Anti-Consumerism Week	
Task:	Collaborate with External and Mobilization Coordinator on Anti-	Winter 2017
	Consumerism Week.	
	Help plan Anti-Consumerism Week.	
	Implement and evaluate the week.	

Sustainability Budget

Total Budget	\$23,000
Estimated Expenses	\$23,000
Actual Expenses To-Date	\$0
Available Budget	\$23,000

	throoms			
Description	Estimated Cost	Actual Cost	Difference	Notes
Panel	\$1,500.00			
Bathroom Hunt	\$2,000.00			
Total		\$0.00		

Curriculum Mapping				
Description	Estimated Cost	Actual Cost	Difference	Notes
Media	\$1,300.00		▲ \$1,300.0	0
Total	\$1,300.00	\$0.00	\$1,300.0	D

Divest Concordia				
Description	Estimated Cost	Actual Cost	Difference	Notes
Workshops and Panels	\$2,500.00		▲ \$2,500.0	
Total	\$2,500.00	\$0.00	\$2,500.0	

Community Made Art and Vernissage					
Description	Estimated Cost	Actual Cost	Difference		Notes
Materials, Workshops and Space	\$3,000.00		▲ .	\$3,000.00	
Total	\$3,000.00	\$0.00	\$	\$3,000.00	

Anti-Colonial Pr	ojects				
Description	Estimated Cost	Actual Cost	Differen	ice	Notes
Hoodstock	\$1,500.00		▲	\$1,500.00	
Other	\$3,000.00		▲	\$3,000.00	
Total	\$4,500.00	\$0.00		\$4,500.00	

Transitions	5			
Description	Estimated Cost	Actual Cost	Difference	Notes
Bite Me!	\$1,000.00		▲ \$1,000.00	
Transitions	\$3,000.00		\$3,000.00	
Total	\$4,000.00	\$0.00	\$4,000.00	

Collaboratio	ns			
Description	Estimated Cost	Actual Cost	Difference	Notes
Total	\$2,370.00		\$0.00	
Total	\$2,370.00	\$0.00	\$2,370.00	

Anti-Consumerism Week					
Description	Estimated Cost	Actual Cost	Difference	е	Notes
Anti-Consumerism	\$200.00		▲	\$200.00	
Total	\$200.00	\$0.00		\$200.00	

Rap Battle for Socia				
Description	Estimated Cost	Actual Cost	Difference	Notes
Rap Battle for Social Justice	\$1,000.00		\$1,000.00	
Total	\$1,000.00	\$0.00	\$1,000.00	

Waste Busters Volunteers				
Description	Estimated Cost	Actual Cost	Difference	Notes
\$30 per shift	\$630.00		\$0.00	
Total	\$630.00	\$0.00	\$630.00	

Sustainability Committee 22/07/16

Present: Artem Mikhalitsin, Christina Massaro, Lana Galbraith

Absent: Hayley Currier

Agenda:

- Go Around—Check-In Minute Taker Chair Facilitation Your Ideas/This Year's Plan Budget Summer Updates Other Business Check-Out
- 1. Go Around Check In
 - We all introduced ourselves to the rest of the people in the committee.
- 2. Minute Taker
 - Christina Massaro will take minutes for this meeting.
- 3. Chair
 - Lana Galbraith will be the Chair for this meeting, but we can switch it throughout the year if someone would like to co-chair and gain experience or have a more in depth look into what's going on.

4. Facilitation

- Lana Galbraith will be the facilitator of this meeting, but suggested that we switch every meeting.
- 5. Your Ideas/This Year's Plan
 - This committee does many things, also things that aren't included in the budget because they also work with many outside committees/clubs
 - Will be following mostly the same plan of last year but some new things
 - New events this year is the World Social Forum CSU will have a small role in that
 - Lana will be setting up a Google drive following the meeting
 - Christina recommended maybe looking into having a food bank for Concordia. The Hive is a great idea, but this might be a way to help people outside of just lunch hour.
 - Lana will bring this up at the Sustainability Hub that are helds on the first Tuesdays of the month

6. Budget

- We have a significant increase compared to last year's budget: \$23,000 vs \$16,000.
- Gender Neutral Bathrooms
 - Currently looking for someone that opposes gender neutral bathrooms to have a panel and start a discussion on this.
 - Looking into making virtual maps available around campus to locate these bathrooms with the help of the Centre for Gender Advocacy.
- Curriculum Mapping
 - Someone from the Center for Gender Advocacy will be mapping out how much gender and sexuality comes up in the curriculum.
 - The money will be going towards open doors to new subjects such as the environment, indigenous issues and race.
- o Divest
 - The annual campaign is Divestment.
 - The committee's involvement will be more education based.
- o Community Arts Project and Vernisage
 - Last year project connecting landscapes --> way of doing art
 - organize workshops year around and two topics for each semester.
 - Would like for two topics to be connected.
 - Maybe a topic concerning race because its not talked about as much in the other projects done at the CSU but need to talk to the others
 - last year not as well attended but this year but make it more fun and social attributed \$ to it
 - basically you listen to work shop and then make art based on what you just learned
- Anti-Colonial Project(s)
 - Not sure of planning yet but will work with other groups like FPSTMA and the so for now we are leaving room to have multiple projects.
 - This can be a big week or maybe just support for other groups.
- Transitions
 - Collaboration with the Concordia Food Coalition.
 - The conference is a lot of workshops and talks on things relating to food; ex: how to grow own food, how to make kombucha, what is food sovereignty?, etc.
- Collaborations with Sustainable Groups on Campus
 - Last year's Sustainability Coordinator ended up supporting a project in Trois Pistoles and another project on Open Source Birthing in Montreal that was put on by Concordia Undergraduates.

- If projects need extra funding and already got money from other sustain funds then maybe we could help them out
- We are allotting less than last year because they didn't use as much as they anticipated.
- Anti-Consumerism Week
 - only \$200 bc not supposed to buy for this
 - a lot of donations and trades
 - dont need much \$ but just really volunteers need
- rap battles
 - sustainable conu puts it on with climate justice mtl
 - so we pick whatever topic that we want
 - 1 rap battle = about \$1000
 - csu has partnership with rap battle so we get to choose a topic
- Waste Busters
 - Volunteers will do 3 waste audits throughout Orientation.
 - ex: out of this amount 40% was compostable and then only 70% was actually compostable
 - They will have surveys to see how much people actually know about waste.
 - This will provide a small honorarium for each volunteer.

Lana Galbraith moves to approve this budget, Artem Mikhalitsin seconds;

Unanimously Approved

7. Updates from Summer

- Orientation is happening, if anyone is interested in what's going on in terms of Sustainability at the event they can approach Lana, otherwise Rachel is doing a great job. It will be a lot of fun and there's a cool final concert happening but we can't disclose anything yet.
- Lana is primarily working on putting in practice our safer spaces policy which might need tweaking as this is the first year where it is being implemented.
- The sustainable purchasing policy is older so has gone through quite a few different reiterations to improve but this year Lana hopes to include BDS (boycott divest sanction Israel) in the policy as this is a position the CSU student body took. She will also try and look into how we can avoid purchases that have unsustainable investments.
- 8. Other Business

There was none.

9. Check-Out

Sustainability Committee 11/08/16

Present: Artem Mikhalitsin, Hayley Currier, Lana Galbraith

Absent: Christina Massaro

Agenda:

Welcome, Check In and Catch Up Facilitator Minute Taker Approval of Last Month's Minutes Bite Me Week Hoodstock Other Business Next Meeting Adjournment

1. Welcome, Check In and Catch Up

2. Facilitator

Artem volunteers to be the facilitator for this meeting.

3. Minute Taker

Lana volunteers to take minutes for this meeting.

4. Approval of Last Month's Minutes

Lana asks if anyone read the last minutes. We currently have a google drive that she will update regularly. The committee approves of the minutes taken from the 22nd of July.

5. Bite Me Week

Presentation by Christale Terris, External Coordinator of the Concordia Food Coalition

Bite Me Week is week of events (workshops and public lectures on food politics and insecurities) with the goal of sharing knowledge on how to shift the narrative towards a more sustainable food system.

This year there will be a lot of hands on workshops to create active interest in students (aquaponics for instance). Topics that are brought up

throughout Bite Me! Include the exploitation of migrants, indigenous food, gender, and more.

The CFC is hoping to engage both community and Concordia groups in the events including Cinema Politica. They are also hoping to make a map of what is happening on other campuses. There will be a picnic on the Friday. This will be the place to bring groups on campus together and share food on the Hall terrace. There will also be a 5 a 7 at Frigo Vert for their grand opening. Tabling 2 weeks in advance to promote the event during Orientation and they are trying to not conflict with Disorientation as much as possible.

All of the CFC working groups will be helping out throughout the week.

The CFC is asking for between \$500 and \$1000—in the past the week needed less than \$1200 (as provided by the CFC) but that involved a lot of volunteers giving in-kind hours. Booking accessible space is the biggest expense, in the past Burritoville hosted a lot of events but that space isn't available anymore which is also adding more expensive than previous years.

Haley is for allocating \$1000.

Artem thinks we should keep Hoodstock into account as we are budgeting.

It is decided that we won't decide on how much we will allocate until after the Hoodstock presentation.

6. Hoodstock

Presentation by Sophia Sahrane, Logistics Volunteer/Advisor for Hoodstock

The Black Summit is organized to promote black businesses and provide workshops on racialization and developing a sense of community for BIPOC (Black, Indiginous, People of Colour) folks. The event takes place in Montreal-Nord where 60% of residents are non-white. Money that the Sustainability Committee could contribute could provide childcare, food, workshops on social the economy, discussions on how the activist community is dominated by white people when the people at the frontlines of the issues they fight against are not white and more. There will also be a concert with local talents. The event is for BIPOC folks and allies. This year it is bigger because of the Black Lives Matter movement. This year they had to have a press conference because of the demand. Last year the event needed 7-8000\$ but now the amount needed is roughly \$11500. 100% of the work is volunteered and the event will take place this Sturday.

The CSU has not done a lot for the struggles in the past despite the fact that it represents a diversity of 35000 students and has the biggest Arab

population in all of Canadian universities. This kind of event validates people's experiences and feelings and getting advice or a better sense of understanding for why things are happening. This event is going to keep it light and joyful.

Hayley wants to give 2500\$. Artem thinks this is more in the mandate of External Committee as the event doesn't take place on the Concordia campus so he thinks we should give 1000\$ which is proportionally more than what External gave.

Artem thinks we should give \$1000 to Bite Me! Week from Transitions. Haley seconds.

Unanimously approved by the committee.

Artem proposes \$1500 and would like the group to come back with their final budget for External committee to look at. Lana will communicate this with the chair of External Committee. 1500\$ would come from Anti-Colonial Projects. Haley seconds.

Unanimously approved by the committee.

7. Other Business

There was no other business to discuss.

8. Next Meeting

Lana asks if there are any issues that the committee wants her to look into for the meeting. No issues are brought up during the meeting but councillors are welcome to contact Lana to look into anything before the September committee meeting.

9. Adjournment

Loyola Coordinator Report

Marcus Peters

Summary of developments over the summer:

Over the course of the summer, I spent the bulk of my time investigating the limits and potential behind all of the projects I wished to engage in within my role as Loyola coordinator at the CSU, as well as familiarizing myself with the rest of the union. Throughout this process, I was able to refine the different ideas into actionable items, which is best represented in the attached work plan. I will briefly summarize the matters of greatest importance from these past three months.

Loyola Renovations:

A lot of the conversations over the summer, including within the Loyola committee (see minutes from previous meetings), concern the renovations of student spaces at Loyola, and in particular SC-200 (where the Hive Café and Loyola Free Lunch program operate). While many of the proposed renovations will be relatively simple, the more ambitious proposals are hindered by the low electrical capacity of the space. I am currently engaged in conversation with various groups and stakeholders in order to tackle this issue, although the expenses associated with solving this issue may end up being large enough to require the due process of a referendum. There will be more updates on these ongoing conversations in the future.

CSU Survey:

Another initiative I was working with involved the launching of a CSU undergraduate survey, which would ideally be carried out every 2-3 years, and provide a database for the services and food groups to guide their actions and help them advocate for student needs. The most recent developments on this process have been positive. I was recently made aware that I must now investigate the possibility that the survey may require an open tender process for the company it will be outsourced to, as the CSU may fall under the legal categories that would necessitate this step. As always, I would like to stress that this project is coming out of its preliminary stages, and thus more updates will follow in subsequent reports.

Appointments:

The appointments committee managed to meet twice over the course of the summer. Our first meeting was marked by the decision to appoint Terry Wilkins (former General Coordinator of the CSU) to the Board of Governors as the non-voting member, as well as to put all other appointments back onto the site for a month due to the extremely low number of total applicants. In spite of this decision, and in spite of promotion through the CSU's web resources, when we reconvened a month and a half later the total pool of applicants was still relatively low. Happily, all of the regular postings were filled, and I am confident that the appointees are dedicated and qualified individuals.

Due to technical difficulties the minutes from our last meeting unfortunately went missing. This led to a lengthy follow-up process with the committee members in order to confirm the names of the appointees, as well as a loss of information on what was discussed regarding the individuals who were not selected for the various committees and groups.

There are still many appointments to be made, as I've received many requests for undergraduate representatives on various bodies in the past few weeks. These postings will all be made on the CSU's site and media platforms in the next few weeks, and I appreciate any effort on the behalf of council to spread these postings within their networks.

Collaborations:

Over the summer, we received requests from different organizations within the Concordia community for aid in their various projects and initiatives. The two most notable collaborations (as they involved financial aid) were with Divest Concordia for a climate consultation, and Quad fest. The Divest Concordia money (which totaled less than \$400) was used to purchase food and cover the booking costs for their event, which took place prior to Marc Garneau's public consultation on climate change in the Loyola Hive (SC-200). As this fell in line with the CSU's mandate, the Loyola Committee was not consulted prior to the disbursement of the funds. The Quadfest money, which totaled \$500, was approved by the Loyola committee, and further details can be found within the meeting minutes.

Closing note:

I am pleased with the way these initiatives are developing, and I look forward to meeting with my committee to discuss the best directions they can take. As always, if there are any questions, concerns, or general comments, please do not hesitate to contact me.

Loyola Coordinator Work Plan – 2015 / 2016

Marcus Peters – Loyola Coordinator

Overarching goal:

To improve visibility of the CSU at Loyola through community engagement, and promote sustainable and student-run initiatives both on campus and abroad

The set of objectives within this goal can be divided into the following categories:

- **a. Survey** Collect data on CSU members to the benefit of student services / student-run food groups / social justice initiatives
- **b.** Loyola renovations promote sustainability through investing in existing student and university initiatives & spaces
- c. Greenhouse Continue investigation of feasibility and push for university investment into project
- **d.** Increased visibility of services push for the expansion of poster space, television space, and other forms of visibility for student projects, services, etc.
- e. Divestment campaign work with organizers of the divestment campaign to promote sustainable practices both within the university and abroad
- **f. Social Economy Incubator** support the development of projects aimed at contributing to the social economy through harnessing student innovation
- **g.** By law changes investigate, develop, and implement policy changes to complement the efforts of this year, and with a specific focus on addressing issues of representation and marginalization

Each of these categories can be attributed a specific timeline and estimated date of completion. The table on the second and third pages illustrates an approximation of these two attributes. Also included is a list of where the mandate of each project was formed; whether it was a campaign goal (G), referendum/council mandate (M), or implicit within the functioning of the union (U).

For more information, please do not hesitate to contact me at mpeters@csu.qc.ca

Loyola Coordinator Work Plan – 2015 / 2016

TIMELINE OF OBJECTIVES	Mandate: Campaign Goal Referendum/Council Mandate Union Function		G M U	
TASKS	TIMELINE	PROGRESS	MANDATE	
Key task: Survey				
 Consult services, external stakeholders, professors, experts in the relevant fields to develop rough draft 	June – September	Complete		
 Complete final draft of survey and seek final input from all relevant bodies 	September - October	In progress		
 Seek out external company to outsource programming and distribution of survey, including possible open tender process 	September – October	In progress		
 Promote release of survey to university services, internal and external organizations, and media in lead up to release 	October - January	To be completed		
 Release survey through mailing list, promote and maximize sample size 	November - March	To be completed		
 Collect and process data, disseminate to the relevant organizations, assess success rate, consider institutionalizing in by-laws based on relevance 	February – March	To be completed		
Key task: Loyola Renovations & Projects			U/M/G	
 Consult stakeholders at Loyola, gather input on the different initiatives, what stage each project is at, and what each group requires 	June-September	Complete		
 Investigate feasibility of various aspects of potential renovation based on previous inquiry, new discussion, etc. 	August-November	In progress		
 Conduct accessibility audit of Loyola campus, assess implications of results 	October-November	To be completed		
 Develop holistic vision between the various organizations that aligns with the mandate and direction of the CSU 	October-January	To be completed		
 Formalize all findings into proposal, concretize on budgetary details, submit to the appropriate body for approval (IE council/membership, facilities planning, etc.) 	January-March	To be completed		
Key task: Loyola Greenhouse				
 Continue investigation into feasibility of project, consult internal and external stakeholders 	September – March	In progress		

Loyola Coordinator Work Plan – 2015 / 2016

 Push for finalization of project through university investment 	September – March	In progress		
- Finalize on expenses and total financial commitment involved, gather input from council and union as to the practicality of project, consider submission to membership for ultimate approval	January - March	To be completed		
Key task: Increased Visibility of Services				
 Consult with relevant organizations on best ways to engage students at campus, apply findings 	August – March	In progress		
 Conduct a thorough investigation of student activity at Loyola campus, develop strategy to maximize visibility of services and groups 	September – December	In progress		
 Explore potential avenues of expanding student visibility, and how potential solutions may be adapted for both campuses 	September – December	In progress		
 Create report and/or proposal for submission to council 	January – February	To be completed		
Key task: Divestment Campaign			U/M/G	
 Actively and substantively support the fossil fuels divestment campaign on campus. Push for full university divestment from fossil fuels. Integrate intersectional definitions of sustainability within overall vision of campaign. Internalize sustainable practices within day-to-day functioning of the union 	May – April	In progress		
ey task: Social Economy Incubator				
 Support the development of projects aimed at contributing to the social economy through harnessing student innovation 	May – April	In progress		
Key task: By-law changes				
 Contribute to the progression of policy in line with the direction of the CSU and all of the aforementioned initiatives 	May – February	In progress		

Loyola Committee Meeting

- 1. Loyola space
- 2. Survey
- 3. Appointments
- 4. Events
- 5. Varia
- 6. Adjournment

In attendance: Marcus, Alex, Artem

Meeting begins at 4:05

1. Loyola Space

The next meetings will be held at Loyola at the student space on the campus (where the Hive Café is located). We will go over a vision for the campus that will include where to set up poster space, commission murals, and other forms of renovations. The expenses will in all likelihood come out of the SSAELC fund, which provides a substantial budget, so creative ideas that best utilize the space are encouraged.

2. Survey

Marcus has been working on a survey for the entire undergraduate population that will be launched during the fall semester. The service will be divided into 6 sections:

- a.) Basic demographic variables
- b.) Advocacy Center
- c.) HOJO
- d.) Legal Information Clinic
- e.) Market research for campus food initiatives
- f.) TBD (likely research on sexual assault)

He is currently in talks with the heads of the different services as well as other advisory bodies within the university. The survey will ideally be institutionalized as part of the Loyola Coordinator's mandate. More updates on this issues to come.

3. Appointments

We have yet to appoint a student-at-large for the Loyola committee, but as there has been only a single applicant, we can extend the application period.

4. Events

There will be a Loyola Day integrated within the CSU Orientation events that is currently scheduled to take place Wednesday, September 14. As soon as more details become available, we can actively begin to organize the event with the Student Life committee/coordinator. On a side note, there is talk within the Loyola Quartier meetings about having a 'Loyola Week', which would receive funding from the office of the VP External of the administration. More updates to come.

5. Varia

6. Adjournment at 5:15

Loyola Committee Meeting – August 16th 2016

In attendance: Marcus, Artem, Alex

Minute keeper: Marcus

Agenda:

- 1. Go-around
- 2. Loyola student space renovations
- 3. Loyola Accessibility audit
- 4. Funding request Quadfest
- 5. Orientation updates
- 6. Bus shelter project updates
- 7. Varia
- 8. Adjournment

Minutes:

1. Go-around

Meeting begins at 5:00

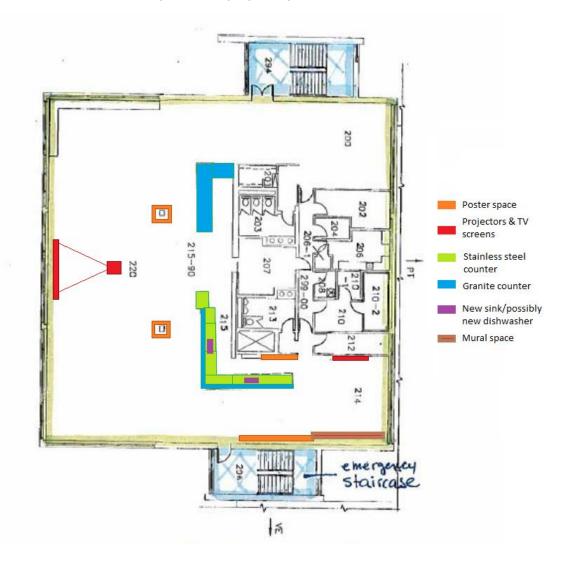
2. Loyola student space renovations

Updates on the renovations planned for the Loyola student space located in the SC building. The breakdown for the different parts to be renovated and the associated initial estimates are as follows:

a.)	Paint job	- \$200
b.)	Corkboards	- \$600
c.)	Projector	-\$3000
d.)	Projector Screen	-\$2000
e.)	Flat screen TV	-\$1600
f.)	TV Wall mount	-\$400
g.)	Countertop	-\$6000
h.)	Sink (x2)	-\$1200
i.)	Labor	-\$8000
j.)	Mural	-\$3000

In addition to this rough outline, further investigations regarding the feasibility for a dishwasher (for the Hive Café, the Free Lunch project, and the Loyola Dish Project) and an elevator (for accessibility of the space as well as general convenience) are ongoing, and as of yet there are no associated estimates. The bathrooms in the space will also undergo changes in order to become gender-neutral. All proposals regarding this space will have to be approved by the Hive Café team prior to being implemented. The funding for the renovations would come out of the Student Space, Accessible Education and Legal Contingency (SSAELC) Fund.

Alex pointed out that the counter space, which is given a midrange cost estimate despite possibly being stainless steel, could be split between granite and stainless steel for the different sections of the counter. This proposal would be cheaper, more functional, and aesthetically pleasing. Marcus will discuss this with the Hive and report back at a later date.



Please see the below for a layout of the proposed plans:

3. Loyola Accessibility audit

Marcus and Lana met with members of QPIRG (Quebec Public Interest Research Group) Concordia as well as CURE (Community-University Research Exchange) to discuss the accessibility audit that was held in the winter semester of 2016. The audit excluded Loyola, and while Marcus and Lana will be conducting the audit for student spaces, a campus-wide audit callout is currently being scheduled for the month of October. There will be more discussion on this issue to come.

4. Funding request – Quadfest

We received a funding request from the organizers of Quadfest, an annual barbeque event thrown together through collaboration between Loyola MA's (membership associations – ex: Biology Student Association). They submitted a professional and thorough budget that sought to be inclusive to the dietary needs of all students in attendance (right). They are seeking a total of \$500.

Artem: Move to approve \$500 dollars from the Loyola budget as a contribution to Quadfest

Alex: Seconded

Approved unanimously

Vegan/Vegetarian/Gluten-Free Options

Approx. 500 servings is bought for quadfest

Includes 1000 hotdogs (assuming 2/person)

To accommodate everyone's diet, this year to include 100 servings of vegan/vegetarian/gluten-

free options (100 burgers or 200 hot dogs, assuming 1 burger/person or 2 hotdogs/person)

Product	Yves lentil and vegetable patty	Good veggie burger	Yves <u>chick'n</u> burger	Udi's buns
Quantity	4 burgers/pack x 24 units	4 burgers/pack x 24 units	4 burgers/pack x 24 units	4 buns x 24 units
Price	\$175	\$175	\$175	\$120

Product	Veggie dog	Tofu veggie dog	Jumbo veggie dog	Uri's buns
Quantity	6 dogs/pack x 32	6 dogs/pack x 32	5 dogs/pack x 40	5 buns/pack x 40
Price	\$160	\$160	\$250	\$200

<u>Note</u>: It is recognised that the buns included in this budget contain egg in the ingredient list, we are considering these as an option, but they may not be the product purchased depending what else is available (not many prices were specified for other products, so this one will be used as a benchmark price).

ASFA MA contribution total: \$4150

Beer/other foods/other beverages: \$2144 + \$720 + \$210

Volunteer shirts + 250 printed mugs: \$350 + \$268

Miscellaneous (permits, stage rental, van rental, ice, lawn games): \$550

SPF (so far): \$150

5. Orientation updates

The first day of orientation will be held at Loyola, as well as many other events throughout the calendar. Any help during this period would be appreciated.

6. Bus shelter project updates

The Loyola Bus Shelter project, which is being worked on by an independent team, is proceeding smoothly. They were open to suggestions when Marcus spoke with them about incorporating student promotions/shaping it to match the needs of students. They will likely come back to us with a request for funding. More updates to come.

7. Varia

Next meeting will be scheduled through the group when there are additional updates on the space project.

Agendas will now be posted in the group prior to the meeting.

8. Adjournment

Rachel Gauthier

Student Life Report Submitted for: September 21st

The summer has been very busy planning orientation and getting things ready for the semester.

Orientation

We kicked-off orientation this year with a show outside the Loyola Chapel to celebrate Loyola's 100th birthday. I had heard that not enough events had been taking place at Loyola in the past. I thought that by having an event there the first night was a great way to highlight the campus. The show was amazing. The space in front of the Loyola flowers was very nice. The students had a lot of green space to sit and relax while enjoying the bands. We had two bands from Concordia and a band from Belgium. I would recommend having other events in that space.

We also decided to have morning coffees every morning. This seemed like a good idea in practice since it gave the team a chance to be more on the ground and interacting with students. In practice, the latter was great but it was realistic to have a morning coffee every morning since the team was exhausted. Leaving a morning or two for rest would be a better idea!

This year we partnered with Festival OUMF. The festival partners with AéESG every year for their comedy show. The festival reached out to me to partner with them. They offered me tickets to sell to Concordia students. I was interested in this event since the CSU hasn't planned a comedy show in the past for orientation and also hasn't planned any francophone events. In theory, this seemed like a good idea. In practice, we had trouble getting the word out there to francophone students and the show wasn't very well attended. The festival also organized an outdoor ball hockey tournament at which the male and female Stingers hockey teams came together to make one team and participate in this tournament to represent Concordia. This was great since we got the student athletes involved and recognized.

The Club's street fair was a success. The weather was great for an outdoor event. Getting a permit from the city to close the street was one of the more stressful tasks of the summer but the event made it all worth it. It was definitely too bad that it rained on Thursday for the Community Street Fair since the student traffic on the street is much higher than on the 7th floor. At least, we were lucky to have a contingency plan and still help the event.

EMAC on the Square was a difficult event to organize. We tried all summer to book the 11th floor EV Terrace to do a repeat of the EMAC on the Roof that happened in May but the administration changed their booking policy for the terrace. We therefore had to turn around quickly to plan it on the hall terrace. In the end, a lot of students attended and the artists showcased were great.

We left Monday and Tuesday of the second week in the schedule to give us some planning room and save some money for winter orientation. That resulted in a great partnership with Divest that organized orientation activities of their own on those two days. Therefore, we didn't have events happening at the same time and we helped each other promote events and collaborated with some planning aspects. Wednesday we had Loyola Day. The forecast was calling for rain for the majority of the morning. We decided to wait and see if it cleared out before cancelling. Luckily, the sky did clear and we were able to hold the event. We decided to go beyond having a simple BBQ and drinks on the quad. Since the downtown students get the clubs and community fairs, we decided to try and bring out as many clubs, services, and community groups out to Loyola for a small fair. We were happy to see that clubs and groups did want to go to Loyola and we had around 15 groups throughout the day.

The open mic event was a nice event. There were several students from the Loyola residents. These events are great for creating a bond between students. A lot of students shared their personal work which was beautiful.

We have made some changes this year to the typical orientation activities. The biggest change was organizing a wellness day. Considering the first weeks of school can be very stressful and filled with anxiety, we decided to organize some workshops around mental, physical and social wellness for students. We organize each workshop in collaboration with a group on campus in order for the participating students to learn more about these groups and use them as resources afterwards. This was a great way for us to have experts lead workshops and to reinforce the relationships between community groups and the CSU. Some workshops were very well attended like the Yoga, the greenhouse herbal workshop and the beading workshop but some had to be cancelled: the workshop given by SARC and the morning run lead by the Concordia Running Club.

Open air pubs are nice events were students can enjoy a cheap meal outside on the hall terrace. We offer hot dogs, hamburgers, veggies burgers and drinks. We have CJLO dj for us at these events which is always great!

The final concert is an event that has been planned by the CSU for several years in a row. It's a nice way to get the community together and enjoy music. This year, I wanted to make sure I booked local talent. Dead Obies is a bilingual hip-hop band from Montreal and Busty and the Bass is a McGill based Jazz band. They both played Osheaga this summer which adds hype to the show. I also made sure to have two very different types of music. The opening band is an all female band and the dj that plays between sets is from CJLO.

Reggies

This summer the board worked very hard on getting Reggies ready for the reopening in August. We made some menu changes, new marketing, developed the roles of the board and got a new website! The website is great and now students can book their events online.

Rachel Gauthier

Student Life Coordinator Work Plan Submitted for the September 21st council meeting

Orientation

When: September 6th-16th

<u>Goal:</u> To introduce the new and returning students to the Concordia Community. Orientation will take place between September 6th and 16th. This year, there will be 29 events planned over 9 days. The CSU will be giving out free morning coffee, tote bags, mugs and agendas every morning of the two first weeks of class. We will be having the famous Open Air Pubs on the hall terrace, a Loyola day that will include a tabling fair, a final concert, an opening concert at Loyola and a Wellness day with six various workshops to name a few of the orientation activities. The goal behind the orientation activities is to connect students to each other, to the university, to the services and to potential opportunities for students to get involved.

Post-Mortem

When: September 19th-30th

<u>Goal</u>: To review the orientation activities and propose ways to make it better for next year's team.

After every orientation, the Student Life Coordinator must evaluate the orientation activities and present the post-mortem to council. During the two weeks following orientation, I will be compiling information about the events, taking inventory and adjusting the budget. The post-mortem serves to present to council what was accomplished, what the strengths were and what can be done better. This document is also very valuable for the following team as a learning tool for their orientation.

Reggies

When: ongoing

Goal: To make Reggies more accessible and inclusive to everyone.

As an active member of the board of directors and taking into account the previous relationship between the Student Life Coordinator and the General Manager of Reggies, I intend to focus on three goals for Reggies:

- 1) The transition to gender neutral bathrooms: Reggies needs to implement gender neutral bathrooms and educate the students that go to the bar on the proper etiquette in such bathrooms.
- 2) Safer Space Policy: A safer space policy was introduced to the bar at the end of the previous teams' mandate. I will work on looking on how to improve its

implementation, do research on other bars that have similar policies and find solutions to the current issues in the bar.

3) Transition to a Cooperative business model: Reggies became a coop this summer. In order to be a successful coop, Reggies must collect memberships. I will work on a marketing plan to help Reggies entice students to sign up for memberships.

Special Projects Funding

When: 3 times per semester

Goal: To support student initiatives.

As the Student Life Coordinator, alongside the student life committee, I have the chance to review the applications to the special projects fund. As a committee we review projects that students submit and allocate funding.

Winter Orientation

When: January 2017

<u>Goal:</u> To introduce the new and returning students to the Concordia Community. This year, I want to organize a winter orientation for the first weeks of class in January. An orientation in the fall is great but a lot of students are overwhelmed with the start of class that they do not look for opportunities to join a group or club. Giving students a chance to adapt to university life and hosting fairs in January should increase participation in clubs and groups. We will also try to have speakers, and meet and greet events so students can get to know the community and each other.

Various events

When: Throughout my mandate

<u>Goal</u>: To help and support groups on campus with events that benefit the student population.

During my mandate I will be organizing small events. I want to focus on collaboration with groups on campus when I will choose where to focus my time. I prefer helping someone else have a successful event that can benefit the community at large than working in silo. I have had the Center for Gender and Advocacy, the Health and Services, CJLO approach me. I will also work on some projects with Lana and Sophia. June 16th, 2016 Student Life Committee meeting

Councillors present: Marie-Maxime, Louis Time started: 1:30

<u>Agenda</u>

- 1. Roll Call
- 2. Appointment of Chair and Secretary
 - a. Committee appoints Rachel as the chair and secretary for the student life committee meetings Committee unanimously approves

3. Approval of Budget

- a. Louis proposes to have a Loyola Open mic event(s) at the G Lounge.
- b. Louis proposes to have the Brasseurs Illuminees line used in part for workshops on how beer is brewed.
- c. Marie-Maxime mentions that the Rap Battles need more promotion to reach more students.

Louis moves to approve the budget. Marie-Maxime seconds.

Committee unanimously approves.

4. Discussion on SPFs

Marie-maxime moves to approve the new dates for the SPF deadlines- 1st: August 15th. 2nd: November 25th 3rd: March 31st Seconded by Louis

Committee unanimously approves

5. Adjournment Louis moves to adjourn the meeting Marie-Maxime seconds

Adourned at: 2:11pm

Date: September 3rd, 2016 Student Life Committee meeting

Councillors present: Hayley, Louis, Meissa Time started: 12:21pm

<u>Agenda</u>

1. Roll Call

2. Appointment of a minute taker and facilitator

- a. Hayley motions Rachel to be facilitator. Louis seconds.
- b. Hayley motions Rachel to be minute taker. Meissa seconds.

3. Change of budget

<u>-HIV event (1500)</u> Hayley motions to approve. Louis seconds Committee unanimously approves.

-<u>CGA event (1500)</u> Hayley motions to approve. Meissa seconds Committee unanimously approves.

-Mijad Jordan (2000)

Hayley motions to approve the full 2000\$ on the condition that money will be collected at the door for future speakers. Meissa seconds. Committee unanimously approves.

-<u>Drone (200)</u> Louis motions to approve. Hayley seconds. Committee unanimously approves. _

-<u>Vernissage Event (500)</u>

Hayley motions to approve. Louis seconds Committee unanimously approves.

4. Discussion on SPFs

<u>Season Jars:</u> Louis motions to approve full funding. Hayley seconds. Committee unanimously approves.

<u>WIE-Wine & Cheese</u>: Hayley motions to approve the 550\$. Meissa seconds. Committee unanimously approves.

<u>JMSB WIL-Cocktail</u>: Meissa motion to approve the 400\$. Louis seconds. Committee unanimously approves.

<u>Silvia in the waves (short film)</u>: taking out the funding for first aid kit. Hayley motions to give 950\$ for this project. Meissa seconds. Committee goes to a vote: For: Hayley, Meissa, Rachel Against: Louis <u>CEED Celebration:</u> Hayley motions 450\$ for band and an extra 100\$ to use at their discretion for a total of 550\$. Louis seconds. Committee unanimously approves.

<u>CASACARES-Movember event:</u> Louis motions to give CASACARES the full 1000\$ funding. Meissa seconds. Committee unanimously approves.

<u>Wilno:</u> Meissa motions to pay for the bus ticket, 124.80\$. Hayley seconds. Committee unanimously approves.

<u>FARR attends the NYABF:</u> Rachel motions to give them 250\$ for the bus ticket. Hayley seconds. Committee unanimously approves.

<u>DASA-Workshop Series and Exhibition:</u> Meissa motions to approve full funding. Louis seconds. Committee unanimously approves.

<u>JHMA HRM Week:</u> Rachel motions to pay for the honorarium, half the breakfast and a food permit for a total of 735\$. Hayley seconds. Committee unanimously approves.

<u>Art Exhibition:</u> Louis motions to approve 300\$ for the space rental. Meissa seconds. Committee unanimously approves.

<u>Art Crush:</u> Meissa motions to approve full funding. Louis seconds. Committee unanimously approves.

5. Adjournment

Hayley motions to adjourn. Louis seconds. Committee unanimously approves.

Adourned at: 2:11pm

CSU Appointments Committee Meeting

Agenda:

- 1. Go-around
- 2. Appointments
- 3. Adjournment

Minutes:

1. Go-around

In attendance: Marcus, Thomas, Jason (via phone) Meeting called to order at 7:00

2. Appointments

The postings should be reopened due to the low number of applicants for the various positions, as well as the relative inexperience of those who applied. However, the Board of Governors position has multiple candidates, one of which is Terry (the ex-General Coordinator for the CSU), who is one of a handful of students with both the experience and the know-how to represent student interest on the Board.

Marcus: Move to appoint Terry to the Board of Governors. Thomas: Seconds Vote: *Unanimous*

Thomas: Move to extend the application period for all available positions, to the discretion of the Appointments committee chair. Jason: Seconds Vote: *Unanimous*

3. Adjournment

Marcus: Move to adjourn Jason: Seconds Vote: Unanimous

Meeting adjourned at 7:01

CSU Appointments Committee Meeting

Monday, August 22nd, 2016

NOTE: The original minutes from this meeting were unfortunately lost due to technical difficulties. These are placeholder minutes outlining only which individuals were appointed to the various bodies. For more information, please contact Marcus (Loyola Coordinator and appointments committee chair) at <u>mpeters@csu.qc.ca</u>

In attendance: Marcus, Marie, Thomas, Mugisha, Jason

Meeting begins at 7:45 PM

Minutes:

1. Go-around

2. Appointments

- a. CCSL: Emeric Guerrand, Jana Ghalayini
- b. Clubs & Space: Vivi To
- c. External: Christopher Gyorffy
- d. Finance: Bechir Mihoub
- e. Library Service Fund Committee: Vicky Theodore
- f. Loyola: Samantha Goudreau
- g. Policy: Awatif Hellal
- h. SAF: Samantha Goudreau
- i. Senate: Ian Campbell, Patrick Blair
- j. Student Life: Veronica Rios
- k. Sustainability: Theo Denieul
- 3. Adjournment

Meeting adjourned at 11:30 PM



association for the voice of education in quebec

Proposal for CSU Start-Up Funding

Context

Prior to its collapse, CSU was nationally affiliated to FEUQ. FEUQ's collapse was precipitated by large-scale disaffiliations (notable by FAECUM); however, CSU did not formally disaffiliate from FEUQ prior to the latter effectively ceasing operations and the collection of student fees. As a result, CSU members paid FEUQ membership fees (totalling ca. \$120,000) for one semester during which these fees were not remitted to the now-defunct FEUQ. In light of the unfeasibility of refunding these fees to individual students, as well as a desire to provide start-up support to its new national representation, AVEQ, CSU council authorised the use of these funds for the support of national student representation.

Previous Action

In accordance with the above-mentioned mandate from Council, the CSU executive transferred approximately half of these funds (\$60,000) to AVEQ in January 2016. This funding allowed AVEQ to rapidly expand, in spite of having only CSU as an officially-affiliated member at the time. Notably, AVEQ was able to hire staff, and subsequently its first executive team, begin research projects, increase its public and online presence, develop policies and other organizational infrastructure, and organise several congresses. In essence, this additional start-up funding enabled AVEQ to mitigate a Catch-22 situation: on the one hand, students want to see the tangible benefits of a national association before voting to affiliate, while on the other hand, the national association needs affiliations in order to fund projects which benefit students.

Proposal

The remainder of this funding for national representation is currently being held by CSU, pending a decision on how it should be allocated. AVEQ's executive, in consultation with CSU's External Affairs & Mobilization Coordinator, has developed the following proposal. Overall, this proposal seeks to balance the following three elements:

1. This funding has been earmarked by CSU council for national representation, and thus logically should be allocated to AVEQ, as CSU's official national representation.

- 2. Given that affiliations to AVEQ are still pending on many campuses, CSU justifiably wishes to ensure that large amounts of supplementary funding are not allocated to projects whose long-term future is not entirely certain.
- 3. In light of the abovementioned difficulties of establishing a new national association as a valuable and credible organisation with limited resources, providing additional funding to AVEQ this year would have an outsized impact on its long-term viability.

Part 1: Immediate transfer of 50% of remaining funds (~\$30,000), earmarked for Community Action Fund

AVEQ's budget includes a Community Action Fund, which will award grants to projects involving collaboration between students and community members/groups. This fund aims to implement AVEQ's vision of bringing the student movement into closer collaboration with broader social movements, and of supporting local and grassroots campaigns and projects. This year, the fund and details on its operations will be announced at AVEQ's Mobilization Camp in late October.

AVEQ's 2016-2017 Operating Budget allocates \$18,200 to this fund; this additional funding would therefore bring the total available to nearly \$50,000. This greater ability to award grants will increase AVEQ's public profile and viability as a national organisation, and foster increased collaboration between external organisations and campaigns, and AVEQ and other student groups. It will also directly benefit CSU members, as it is safe to assume that projects involving CSU students will be amongst the recipients of grants from this fund.

Finally, this grant would have a positive impact on students and the broader community irrespective of the number of affiliations AVEQ does or does not receive over the course of this year, as it will be 100% restricted to funding Community Action Fund grants, and therefore not contribute to AVEQ's general operating expenses.

Part 2: Contingent transfer of final 50% of remaining funds (~\$30,000) to AVEQ's long-term emergency fund

It is essential for national student associations to maintain an emergency fund for such purposes as large-scale mobilization and legal actions. In the current context of austerity and tuition increases, and with the next provincial election only two years away, it is imperative that AVEQ set up such a fund as soon as possible. A start-up contribution to this fund from the funds held by CSU would be invaluable in doing so, given that the decision to put as many resources as possible into the creation of organizational infrastructure and the running of programs while affiliations are ongoing is unlikely to leave AVEQ with a large surplus at the end of the current fiscal year.

In order to ensure that this money is being used effectively, it is proposed that CSU reviews the long-term of viability of AVEQ in March or April of 2017, by which point affiliation votes on several campuses will have taken place. This assessment can then inform a final decision as to whether this part of the proposal is given final approval.

Policy Committee - September 15th, 2016

Agenda

Present: Thomas, Aoutif **Absent (with regrets):** Jason, Maidina, Mikaela

- 1. Approval of the Agenda
- 2. Check in

3. Importance of being reachable

- Establishing which medium of communication everyone prefers.
- There are two choices for you all to be reached, whether to share documents before a committee meeting, to confirm your presence at meetings, or to reschedule a meeting; Facebook group or email.

4. Getting everyone's contact information

5. Standing Regulation n.237

- To be revised at the next committee meeting (as we did not have quorum)
- A typo that is probably due to copy-pasting. Very straightforward.

6. Fee Levies:

- introduction to the process of reviewing and approving (or rejecting) an application for fee-levy increase or the creation of a new fee-levy.
- Groups intending on applying for the creation of a new fee-levy must submit all their documentation (constitution, regulations, internal complaints process, signatures, etc.) by Monday September 19th to the Academic Affairs and Advocacy Coordinator, who will bring the documents to the next policy meeting.
- All documents must be reviewed, and sent back to the group for changes if necessary with comments and recommendations.
- There is a back and forth until policy committee is satisfied, then the question is brought to council with a recommendation from policy committee. Council then votes on whether or not the group can put their question on the ballot.
- Same applies for fee levy increases, although the deadline is different.
- **QPIRG:** QPIRG is going for a fee-levy increase.
- **Dish Project:** They are going for a fee-levy creation
- FIAS: Also a fee-levy creation
- **Greenhouse:** Going for a fee-levy increase but probably in Winter 2017 (reached out early to be prepared)
- 7. Any projects/ideas you want to bring forward for this coming semester/year?
- 8. Check out
- 9. Adjournment of committee meeting

PHARE2017 SURVEY PROJECT Executive Summary

INTRODUCTION

Student housing is the first expense for a vast majority of students, in Montreal as elsewhere. In comparison with other cities, the universities of Montreal offer few residence halls, end even fewer affordable options. In fact, student housing is an issue that has been largely overlooked in recent decades, especially by the various levels of government. Furthermore, very little data is available on the topic and when it is, it is at a provincial level, not local.

CONTEXT

UTILE, a registered nonprofit, is spearheading development and research on student housing in the province since 2013. A first edition of the PHARE survey was executed in 2014 to collect the most detailed and first open dataset on students' living conditions in Quebec. A 2017 re-run would allow to update this data for research and advocacy reasons, empowering student unions to act and communicate on housing issues. In the aftermath of the creation of the Popular University Student Housing (PUSH) Fund to develop affordable coops, fresh and larger data on the housing needs of students could help expand innovative answers if sufficient demand is observed.

WHY 'PHARE'?

PHARE stands for "Prospection des habitudes et aspirations résidentielles étudiantes". This translates to "Exploration of the housing conditions and needs of students". As an acronym, "phare" translates to "lighthouse".

PROJECT SUMMARY

PHARE is a short (30 questions, 8 minutes) web survey extended to all the undergraduate students of Montreal and Quebec cities, with generic and specific questions related to student housing. This survey will produce raw data as well as localized datasets and a rough analysis of the results. Pending public funding, a nonprofit research firm will be hired to execute the survey and program an analysis tool that can produce provincial and local tables of results. For continuity, the survey questionnaire is based on the PHARE 2014 survey, adapted with input from a research firm and the project partners. A unified survey (with minimal variations) also allows the sharing of data.

OBJECTIVES

- > Measure demand for affordable student housing, a prerequisite for public and private funding;
- > Document the housing conditions and needs of students in Montreal and Quebec;
- > Produce data for student unions at a low cost;
- > Support the advocacy work of student unions with up-to-date data and historical trends;
- > Promote collaboration between student unions around the issue of student housing.

LOGISTICS DETAILS AND COST

- > Students will be surveyed in French on UdeM, UQAM and UL campuses, and in English at Concordia and McGill;
- > Other campuses might be added to the research according to project popularity and funding;
- > Two to three follow-up emails will be sent to students;
- > Planned survey period : Three weeks between February and March;
- Survey cost per campus is 3 000 \$ for Montreal campuses and 5 000 \$ for single campuses in other cities. This
 covers analysis and programming costs as well as UTILE's coordination and survey management efforts, estimated
 at cost, and is open to discussion (and economies of scale);
- UTILE is a nonprofit and offers full financial transparence to its partners. This project is made possible by a pending 40 000 \$ grant from the Ministry of Economy, Science and Innovation.

LEGAL DETAILS

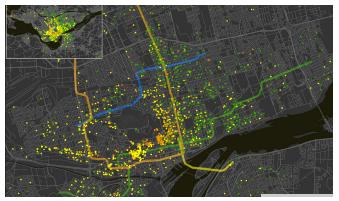
- The legal framework has three elements :
 - Agreements between the partners and UTILE establishing everyone's role;
 - > A service contract between UTILE and the firm, guaranteeing the proper execution of the project;
 - Confidentiality agreements between each partner and the firm insuring that mailing lists are used solely within the parameters of the project and disposed of afterwards, with permanent encryption.
- Student unions are legally allowed to survey their members. UTILE centralizes the project for economies of scale and to promote collaboration between its partners, creating data for all of Montreal and elsewhere in Quebec at the same time.

PHARE 2014 PARTNERS

- > CSU (Concordia Student Union)
- > SPARI-UQAM (Planification service of UQAM)
- > CADEUL (Université Laval Student Union)
- SSMU (Student Society of McGill University)
- AMT (Agence métropolitaine de transport)
- > SHQ (Société d'habitation du Québec)

WHY ANOTHER SURVEY?

PHARE is the only housing survey that can provide campus-specific and provincial results, supporting the work of both local and national unions. UTILE can also offer a "turnkey" service to unions, saving time and work. Finally, UTILE's expansive network of research partners, including public bodies at all levels of government, ensure maximum impact of the data produced. PHARE is programmed to be run every three years for long-term analysis.



One of the maps produced with PHARE 2014 data.

ABOUT UTILE

The Unité de travail pour l'implantation de logement étudiant (UTILE) is a student-run nonprofit created to develop and promote affordable student housing and increase the capacity of student groups and unions to act on this issue. It brings together volunteers and professional staff from most Montreal universities and from fields as diverse as Economics, Communications, Urban Planning, Finance, Architecture, etc. The board of UTILE is composed of students and professionals in community housing, urban planning and the social economy sector. More info here : **utile.org**



	2016-2017	2016-2017	2016-2017
	Actuals	Budget	Annual
	YTD P0 to P3	YTD P0 to P3	Budget
CONSOLIDATED			
REVENUES			
Student revenues - Operations	8,020	80,921	1,515,000
Student revenues - (HOJO)	57	43,716	183,000
Student revenues - Advocacy	- 639	18,602	185,500
Student revenues - LIC	11	31,209	114,500
Student revenues - Clubs	472	25,538	245,000
Other revenues - Operations	20,820	22,325	131,000
TOTAL REVENUES	28,742	222,311	2,374,000
EXPENSES			
Executive salaries and expenses	63,206	64,072	293,495
Council and electoral expenses	2,485	1,405	70,500
Salaries and benefits - Operations	115,500	115,626	477,965
Salaries and benefits - HOJO	41,871	39,237	166,241
Salaries and benefits - Advocacy	38,305	40,670	187,701
Salaries and benefits - LIC	22,973	20,193	88,445
Salaries and benefits - CLUBS	3,520	3,872	15,312
Admin and office expenses - Operations	14,068	19,780	88,750
Admin and office expenses - HOJO	5,648	1,568	28,750
Admin and office expenses - Advocacy	1,520	1,637	12,500
Admin and office expenses - LIC	3,124	1,688	26,055
IT + MIS	7,954	8,535	37,500
Financial and legal fees - Operations	7,000	9,437	63,800
Banking, insurance and interest	7,973	10,572	45,600
Student engagement initiatives	183,202	185,528	477,750
Other expenses - Operations	- 160	13,752	55,000
CSU Clubs Expenses	9,018	38,743	157,300
IEAC TOTAL EXPENSES	- 527,205	- 576,315	- 2,292,664
NET REVENUES (DEFICIT)	- 498,464	- 354,004	81,336



	2016-2017	2016-2017	2016-2017
	Actuals	Budget	Annual
	YTD P0 to P3	YTD P0 to P3	Budget
OPERATIONS			
REVENUES			
Student revenues	8,020	80,921	1,515,000
Other revenues	20,820	22,325	131,000
TOTAL REVENUES - OPERATIONS	28,840	103,246	1,646,000
EXPENSES			
Executive salaries and expenses	63,206	64,072	293,495
Council and electoral expenses	2,485	1,405	70,500
Salaries and benefits	115,500	115,626	477,965
Admin and office expenses	14,068	19,780	88,750
IT + MIS	7,954	8,535	37,500
Financial and legal fees	7,000	9,437	63,800
Banking, insurance and inerest	7,973	10,572	45,600
Student engagement initiatives	183,202	185,528	477,750
Other expenses	- 160	13,752	55,000
TOTAL EXPENSES - OPERATIONS	401,228	428,707	1,610,360
NET REVENUES (DEFICIT) - OPERATIONS	- 372,387	- 325,461	35,640



	2016-2017	2016-2017	2016-2017
	Actuals YTD P0 to P3	Budget YTD P0 to P3	Annual Budget
OFF-CAMPUS HOUSING & JOB BANK (HOJO)			
REVENUES			
Student revenues	57	43,716	183,000
TOTAL REVENUES - HOJO	57	43,716	183,000
EXPENSES			
Salaries and benefits	41,871	39,237	166,241
Admin and office expenses	5,648	1,568	28,750
TOTAL EXPENSES - HOJO	47,519	40,805	194,991
NET REVENUES (DEFICIT) - HOJO	- 47,462	2,911	- 11,991



	2016-2017	2016-2017	2016-2017
	Actuals YTD P0 to P3	Budget YTD P0 to P3	Annual Budget
ADVOCACY			
REVENUES			
Student revenues	- 639	18,602	185,500
TOTAL REVENUES - ADVOCACY	- 639	18,602	185,500
EXPENSES			
Salaries and benefits	38,305	40,670	187,701
Admin and office expenses	1,520	1,637	12,500
TOTAL EXPENSES - ADVOCACY	39,825	42,307	200,201
NET REVENUES (DEFICIT) - ADVOCACY	- 40,464	- 23,705	- 14,701



	2016-2017	2016-2017	2016-2017
	Actuals YTD P0 to P3	Budget YTD P0 to P3	Annual Budget
LEGAL INFORMATION CLINIC (LIC)			
REVENUES			
Student revenues	11	31,209	114,500
TOTAL REVENUES - LIC	11	31,209	114,500
EXPENSES			
Salaries and benefits	22,973	20,193	88,445
Admin and office expenses	3,124	1,688	26,055
TOTAL EXPENSES - LIC	26,097	21,881	114,500
NET REVENUES (DEFICIT) - LIC	- 26,086	9,328	-



	2016-2017	2016-2017	2016-2017
	Actuals YTD P0 to P3	Budget YTD P0 to P3	Annual Budget
CLUBS			
REVENUES			
Student revenues	472	25,538	245,000
TOTAL REVENUES - CLUBS	472	25,538	245,000
EXPENSES			
CSU Clubs Expenses	9,018	38,743	157,300
Salaries and benefits	3,520	3,872	15,312
TOTAL EXPENSES - CLUBS	12,538	42,615	172,612
NET REVENUES - CLUBS	- 12,065	- 17,077	72,388
SURPLUS (DEFICIT)	- 498,464	- 354,004	81,336



September 21, 2016

Compte	Description	YTD P0 to P3 Actuals	YTD P0 to P3 Budget	Annual Budget
	OPERATIONS			
	REVENUES			
	Student revenues			
4000	STUDENT FEES	8,020	80,921	1,515,000
	TOTAL	8,020	80,921	1,515,000
4015	Other revenues HANDBOOK ADVERTISING	5,500	11,461	13,000
4020	WORK STUDY PROGRAM	-	-	2,000
4025	ORIENTATION CONTRIBUTIONS	5,000	865	5,000
4030	ORIENTATION SALES	-	-	12,000
4010	HEALTH PLAN ADMIN REVENUE		-	51,000
4045	RENTAL INCOME	7,500	7,500	30,00
4046	OTHER RENTAL INCOME	-	-	8,00
4050	INTEREST INCOME (From savings account)	320	2,499	10,00
4980	REVENUES GARNISHEE CN	-	-	-
4999	MISCELLANEOUS	2,500	-	-
	TOTAL	20,820	22,325	131,00
	TOTAL REVENUES - OPERATIONS	28,840	103,246	1,646,000
	EXPENSES			
	Executive salaries and expenses			
5001	EXECUTIVES SALARIES	53,844	54,415	255,19
5002		5,904	6,057	28,40
5006 5010	EXECUTIVE'S BONUS GENERAL COORDINATOR	-	-	-
5010	EXTERNAL & MOBILIZATION COORDINATOR	87 22	207 156	82 62
5013	FINANCE COORDINATOR	74	156	62
5015	ACADEMIC/ADVOCACY COORDINATOR	33	150	62
5020	STUDENT LIFE COORDINATOR	141	156	62
5021	LOYOLA COORDINATOR	170	156	62
5022	CLUBS & INTERNAL COORDINATOR	-	156	62
5023	SUSTAINABILITY COORDINATOR	16	156	62
5025	EXECUTIVE HARDWARE ALLOCATION	1,259	801	3,20
5110	EXECUTIVE'S RETREAT	1,655	1,500	1,50
	TOTAL	63,206	64,072	293,49
	Council and electoral expenses			
5100	CHAIR'S HONORARIUM	222	-	5,00
5101		-	-	2,00
5105		-	25	30
5106	COUNCIL - FOOD EXPENSES	188	223	3,50
5115	COUNCIL RETREAT COUNCIL - TRAINING	-	667 275	3,20
5117 5120	JUDICIAL BOARD	2,075	375 115	1,50
5300	ELECTIONS / REFERENDUMS	-	-	2,50 35,00
	ELECTIONS / REFERENDOMS ELECTIONS - SUPPLIES		-	2,50
			-	∠,30
5315 5320	ELECTORAL EXPENSES	_	-	15,00



September 21, 2016

		YTD P0 to P3	YTD P0 to P3	Annual
Compte	Description	Actuals	Budget	Budget
	Salaries and benefits			
5400		94,461	93,834	375,928
5402	ADMINISTRATION - BENEFITS	9,433	8,702	38,801
5401 5024	ADMINISTRATION - GM EXPENSES GM EXPENSES	- 55	- 126	- 500
5024 5406	EMPLOYEE HEALTH BENEFITS	937	2,001	8,000
5400 5407	CSST	-	2,001	100
5408	CNT	-	-	850
5600	RECEPTION - SALARIES	9,706	10,048	49,294
5601	RECEPTION - BENEFITS	908	915	4,492
7860	CSU 101'S SALARIES	-	-	-
7861	CSU 101s EXPENSES	-	-	-
	TOTAL	115,500	115,626	477,965
	Admin and office expenses			
5415	TELEPHONE	5,475	11,930	50,000
5430		3,771	3,684	16,000
5435		1,976	646	5,000
5440 5450	PHOTOCOPY SUPPLIES POSTAGE	1,231	544	10,000
5450 5460	DEPRECIATION	376	-	1,250
5460 5461	DEPRECIATION - THE HIVE	-	-	-
5470	TRAINING	1,125	2,911	5,000
5500	ADDITION / RENOVATION	-	-	-
5220	LOCAL TRAVEL	113	65	1,500
	TOTAL	14,068	19,780	88,750
	IT + MIS			
5416	LICENSES AND SUPPORT	3,661	3,375	13,500
5417		-	2,499	10,000
5418	IT EXTERNAL LABOUR	1,025	960	7,000
5419 5420	IT TRAINING COMPUTER OPERATIONS	- 1,559	249	1,000
5420 5421	IT EQUIPMENT	1,559	- 1,452	- 6,000
5422	WEBSITE EXPENSES	-	-	0,000
5425	INTERNET EXPENSES	-	-	_
	TOTAL	7,954	8,535	37,500
		,	,	,
	Financial and legal fees			
5210	ACCOUNTING FEES	-	-	1,000
5212	AUDIT FEES	-	-	17,800
5215	LEGAL FEES	5,000	7,500	30,000
5216	LEGAL FEES - COLLECTIVE BARGAINING	2,000	686	10,000
5217	OTHER PROFESSIONAL SERVICES TOTAL	- 7,000	1,251	5,000
	IOTAL	7,000	9,437	63,800
	Banking, insurance and interest			
5200	BANK SERVICE CHARGES	499	1,076	3,600
5201	PAYROLL SERVICE FEES	1,705	2,254	11,000
5205	INTEREST CHARGES	88	-	-
5230	INSURANCE	5,675	7,242	31,000
5202	GAIN OR LOSS ON TRANSLATION (FOREIGN EXCHANGE)	7	-	-
	TOTAL	7,973	10,572	45,600
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September 21, 2016

7850 B0 7101 C0 5905 F0 5915 P1 5980 R1 6099 S ² 6100 H0 6105 H0	Student engagement initiatives BOOK EXCHANGE CONCORDIA EMERGENCY AND MEDICAL TEAM FOOD & CLOTHING BANK PROMOTIONS/COMMUNICATIONS REGGIE'S ACTIVITY EXPENSE STUDENT LIFE INITIATIVES HANDBOOK COMMISSIONS HONORARIUMS HANDBOOK PRINTING	Actuals - - 665 10,348 1,511 - -	Budget - - 5,582 9,000 2,884 - -	Budget - - 9,000 30,000 18,000 -
7850 B0 7101 C0 5905 F0 5915 P1 5980 R1 6099 S ² 6100 H0 6105 H0	BOOK EXCHANGE CONCORDIA EMERGENCY AND MEDICAL TEAM FOOD & CLOTHING BANK PROMOTIONS/COMMUNICATIONS REGGIE'S ACTIVITY EXPENSE STUDENT LIFE INITIATIVES HANDBOOK COMMISSIONS HONORARIUMS HANDBOOK PRINTING	10,348 1,511 - -	9,000	30,000
7850 B0 7101 C0 5905 F0 5915 P1 5980 R1 6099 S ² 6100 H0 6105 H0	BOOK EXCHANGE CONCORDIA EMERGENCY AND MEDICAL TEAM FOOD & CLOTHING BANK PROMOTIONS/COMMUNICATIONS REGGIE'S ACTIVITY EXPENSE STUDENT LIFE INITIATIVES HANDBOOK COMMISSIONS HONORARIUMS HANDBOOK PRINTING	10,348 1,511 - -	9,000	30,000
7101 C0 5905 F0 5915 PI 5980 RI 6099 S ² 6100 H0 6105 H0	CONCORDIA EMERGENCY AND MEDICAL TEAM FOOD & CLOTHING BANK PROMOTIONS/COMMUNICATIONS REGGIE'S ACTIVITY EXPENSE STUDENT LIFE INITIATIVES IANDBOOK COMMISSIONS IONORARIUMS IANDBOOK PRINTING	10,348 1,511 - -	9,000	30,000
5905 F(5915 PI 5980 RI 6099 S ⁻ 6100 H/ 6105 H(TOOD & CLOTHING BANK PROMOTIONS/COMMUNICATIONS REGGIE'S ACTIVITY EXPENSE STUDENT LIFE INITIATIVES IANDBOOK COMMISSIONS IONORARIUMS IANDBOOK PRINTING	10,348 1,511 - -	9,000	30,000
5915 Pi 5980 Ri 6099 S ⁻ 6100 H <i>i</i> 6105 Hi	ROMOTIONS/COMMUNICATIONS REGGIE'S ACTIVITY EXPENSE TUDENT LIFE INITIATIVES IANDBOOK COMMISSIONS IONORARIUMS IANDBOOK PRINTING	10,348 1,511 - -	9,000	30,000
5980 RI 6099 S ⁻ 6100 H, 6105 H	REGGIE'S ACTIVITY EXPENSE STUDENT LIFE INITIATIVES IANDBOOK COMMISSIONS IONORARIUMS IANDBOOK PRINTING	10,348 1,511 - -	9,000	30,000
6099 S ⁻ 6100 H <i>i</i> 6105 Ho	STUDENT LIFE INITIATIVES IANDBOOK COMMISSIONS IONORARIUMS IANDBOOK PRINTING	1,511 - -		
6100 H. 6105 He	IANDBOOK COMMISSIONS IONORARIUMS IANDBOOK PRINTING	-	2,884 - -	18,000 -
6105 H	IONORARIUMS IANDBOOK PRINTING	-	-	-
	IANDBOOK PRINTING	-	-	
6115 U				-
		61,593	60,000	60,000
	IANDBOOK	5,914	-	-
	SPEAKERS SERIES	-	-	25,000
	SPECIAL PROJECTS	-	-	25,000
		124	-	23,000
		190	191	4,500
		-	-	1,250
		-	-	-
		3,742	2,952	50,000
	OYOLA LUNCHEON SALARIES OYOLA LUNCHEON EXPENSES	21,750	21,750	43,500 3,500
	THE HIVE SALARIES	-	-	3,500
	DRIENTATION	- 66,560	- 61,738	- 120,000
	DRIENTATION - SALARIES	10,805	21,431	45,000
	BURSARIES	10,005	21,431	43,000
	OTAL	183,202	185,528	477,750
		105,202	105,520	411,150
O	Other expenses			
	EGAL FEES - NON-RESIDENT WITHOLDING TAXES	-	-	_
	GAIN) OR LOSS DUE TO SUBSIDIARY	-	-	_
•	XPENSES FROM PRIOR YEARS NOT ACCRUED	- 160	1,251	5,000
	/ISCELLANEOUS	_	12,501	50,000
	OTAL	- 160	13,752	55,000
			,	· · ·
Т	OTAL EXPENSES - OPERATIONS	401,228	428,707	1,610,360
Ν	IET REVENUES (DEFICIT) - OPERATIONS	- 372,387	- 325,461	35,640



September 21, 2016

		YTD P0 to P3	YTD P0 to P3	Annual
Compte	Description	Actuals	Budget	Budget
	OFF-CAMPUS HOUSING & JOB			
	BANK (HOJO)			
	REVENUES			
	Student revenues			
4007	OFF-CAMPUS HOUSING & JOB BANK	44	7,048	27,000
4035	DEAN OF STUDENTS CCSL	-	-	20,000
4021	WORK STUDY PROGRAM - HOJO HOUSING & JOB BANK FEES	-	-	5,000
4008	TOTAL	13 57	36,668 43,716	131,000 183,000
	IOTAL	57	43,710	103,000
	TOTAL REVENUES - HOJO	57	43,716	183,000
	EXPENSES			
	Salaries and benefits			
5800	HOJO - SALARIES	37,806	36,145	150,082
5801	HOJO - EMPLOYEE BENEFITS	4,065	3,092	16,159
	TOTAL	41,871	39,237	166,241
	Admin and office expenses			
	HOJO - OFFICE SUPLIES	234	276	1,500
	HOJO - SUBSCRIPTIONS	225	189	750
5820	HOJO - ALL OTHER EXPENSES	5,188	92	19,500
5821	HOJO - REASERCH AND INFO BOOKLETS	-	510	5,000
5822	HOJO - WEBSITE	-	501	2,000
	TOTAL	5,648	1,568	28,750
	TOTAL EXPENSES - HOJO	47,519	40,805	194,991
	NET REVENUES (DEFICIT) - HOJO	- 47,462	2,911	- 11,991



September 21, 2016

		YTD P0 to P3	YTD P0 to P3	Annual
Compte	Description	Actuals	Budget	Budget
	ADVOCACY			
	REVENUES			
	Student revenues			
4070	ADVOCACY FEES	- 639	18,602	182,000
4023	WORK STUDY PROGRAM - ADVOCACY	-	-	3,500
	TOTAL	- 639	18,602	185,500
			40.000	405 500
	TOTAL REVENUES - ADVOCACY	- 639	18,602	185,500
	EXPENSES			
	Salaries and benefits			
7700	ADVOCACY - SALARIES	34,543	37,047	168,837
7701	ADVOCACY - EMPLOYEE BENEFITS	3,762	3,623	18,864
	TOTAL	38,305	40,670	187,701
	Admin and office expenses			
7715	ADVOCACY - EXPENSES	1,293	1,637	9,000
7716	ADVOCACY - TRAINING	227	-	3,500
	TOTAL	1,520	1,637	12,500
	TOTAL EXPENSES - ADVOCACY	39,825	42,307	200,201
	NET REVENUES (DEFICIT) - ADVOCACY	- 40,464	- 23,705	- 14,701



September 21, 2016

Compte	Description	YTD P0 to P3 Actuals	YTD P0 to P3 Budget	Annual Budget
			5	5
	LEGAL INFORMATION CLINIC (LIC)			
	REVENUES			
4000	Student revenues LEGAL INFORMATION CLINIC FEES	44	04.000	444 500
4009 4022	WORK STUDY PROGRAM - LIC	11 -	31,209 -	111,500 3,000
-	TOTAL	11	31,209	114,500
	TOTAL REVENUES - LIC	11	31,209	114,500
	EXPENSES			
	Salaries and benefits			
7800 7801	LEGAL INFORMATION CLINIC - SALARIES LIC - EMPLOYEE BENEFITS	20,685 2,288	18,304 1,889	79,639 8,806
7001	TOTAL	22,973	20,193	88,445
	Admin and office expenses			
7804	LIC - TRAINING	425	-	4,000
7806	LIC - FOOD FOR OFFICE	95	44	400
7815 7803	LIC - EXPENSES LEGAL FEE FUNDING	2,605	1,644	17,500 4,155
1003	TOTAL	3,124	- 1,688	4,155 26,055
	TOTAL EXPENSES - LIC	26,097	21,881	114,500
	NET REVENUES (DEFICIT) - LIC	- 26,086	9,328	-



September 21, 2016

		YTD P0 to P3	YTD P0 to P3	Annual
Compte	Description	Actuals	Budget	Budget
	CLUBS			
	REVENUES			
4003	Student revenues CLUB FEES	- 528	25,538	245,000
4041	CLUBS - FUNDING	1,000	-	-
	TOTAL	472	25,538	245,000
	TOTAL REVENUES - CLUBS	472	25,538	245,000
	EXPENSES			
	CSU CLUBS EXPENSES			
7000	CLUBS - SPECIAL PROJECTS	-	-	3,300
7002 7048	CONCORDIA LACROSSE ASSOCIATION WUSC CONCORDIA	-	-	-
7048	POWER TO CHANGE	-	-	-
7003	MUSLIM STUDENTS ASSOCIATION (MSA)	1,331	-	-
7004		-	-	-
7005 7006	CONCORDIA PAGAN SOCIETY (CUPS) CUTAM-TAMIL	- 10	-	-
7007		-	-	-
7008	SYRIAN STUDENT ASSOCIATION	-	-	-
7009 7010	SOLIDARITY FOR PALESTINIAN HUMAN RIGHTS (SPHR) CONCORDIA SQUASH CLUB	-	-	-
7010	OTAKU	-	-	-
7024	JDLC DELEGATION CONCORDIA	-	-	-
7042	CONCORDIA STUDENTS FOR ISRAEL	-	-	-
7015 7016	CONCORDIA MODEL UNITED NATIONS CONCORDIA DODGEBALL LEAGUE		-	-
7020	DISCORDIA POETRY	-	-	-
7022		-	-	-
7027	CONCORDIA OUTDOORS CONCORDIA REAL EESTATE CLUB (CREC)	-	-	-
	CHABAD CONCORDIA	-	-	-
7037		-	-	-
7051	CONCORDIA ASSOCIATION OF BAHA'I STUDIES	-	-	-
7053 7091	CONCORDIA CANADIAN ASIANS (CCAS) HAITIAN STUDENTS ASSOCIATION OF CONCORDIA	-	-	-
7031	LEBANESE STUDENTS ASSOCIATION	450	-	-
	CONCORDIA ITALIAN STUDENT ASSOC	-	-	-
7025	THAQALYN MUSLIM ASSOC (prev SAMA) CONCORDIA UNIVERSITY CATHOLIC STUDENT	-	-	-
7033 7034	ACSioN NETWORK-CONCORDIA	-	-	-
	HUMANITARIAN AFFAIRS CONCORDIA UNIVERSITY	-	-	-
		-	-	-
7041 7044	AMNESTY INTERNATIONAL CONCORDIA UNIVERSITY TRADITIONAL CHINESE HAN CULTURE CLUB	-	-	-
7044		-	-	-
	FOCUS	-	-	-
7065 7050	SOCIALIST FIGHTBACK STUDENT ASSOCIATION TURKISH STUDENTS ASSOCIATION	-	-	-
7050 7052			-	-
7054	JAM FOR JUSTICE	-	-	-
		-	-	-
7056 7057	CONCORDIA BITCOIN & CRYPTO SOCIETY BANGLADESHI STUDENT ASSOCIATION		-	-
1031		-	-	-



September 21, 2016

Compte Description Actuals Budget Budget 7082 PAKISTANI STUDENTS - - - 7081 CONCORINAS GREEN PARTY OF QUEBEC - - - 7084 CONCORINA SERVEN NA STUDENTS - - - 7085 MIDAGMA KENDO - - - 7086 CONCORDIA VETERAN ASSOCIATION - - - 7070 CONCORDIA VETERAN ASSOCIATION - - - 7071 UNICEF Concordia Association - - - - 7072 CONCORDIA SURF CLUB 208 - - - - - 7076 CONCORDIA SURF CLUB 208 -<			YTD P0 to P3	YTD P0 to P3	Annual
7061 CONCORDIAS GREEN PARTY OF QUEBEC -	Compte	Description	Actuals	Budget	Budget
7061 CONCORDIAS GREEN PARTY OF QUEBEC -	7062	PAKISTANI STUDENTS	-	-	-
Total CONCORDIA EGYPTIAN STUDENTS - <t< th=""><th></th><th></th><th>-</th><th>-</th><th>-</th></t<>			-	-	-
7065 COLORS OF CONCORDIA - - 7067 SHIDOKAM KENDO - - 7076 CONCORDIA VETRA NASSOCIATION - - 7071 CONCORDIA VETRA NASSOCIATION - - 7072 CONCORDIA VETRA NASSOCIATION - - 7073 CONCORDIA VETRA NASSOCIATION - - 7073 CONCORDIA VETRE POR INTL AFFAIRS AND - - 7076 CONCORDIA SUBF CLUB 208 - - 7076 CONCORDIA POWERLIFTING CLUB 208 - - 7076 CONCORDIA SUBF CLUB 208 - - 7078 ACKORG - - - 7080 CSEDP 750 - - 7092 AFRICAN STUDENT ASSOCIATION 1,000 - - 7094 TEDE CONCORDIA E-SPORTS STUDENT ASSOCIATION - - - 7095 CONCORDIA E-SPORTS STUDENT ASSOCIATION - - - 7096 CONCORDIA ASTANDA	7063	C. U. TEA ENTHUSIAST ASSOCIATION	-	-	-
T067 SHIDOKAN KENDO -			-	-	-
7065 MANAGEMENT CONSULTING CLUB 350 - 7070 CONCORDIA VERRAN ASSOCIATION - - 7071 CONCORDIA VERRAN ASSOCIATION - - 7072 CONCORDIA VERRAN ASSOCIATION - - 7073 CIOPSA - - 7076 CONCORDIA SURF CLUB - - 7077 UNCORDIA AURT CLUB 206 - 7077 CONCORDIA POWERLIFTING CLUB 206 - 7078 CONCORDIA POWERLIFTING CLUB - - 7080 CSSDP 750 - - 7081 ACK.ORG - - - 7082 AFECAN STUBENT ASSOC - - - 7084 TERX CONCORDIA FENCH SOCIETY - - - 7084 TERX CONCORDIA ASSOCIATION - - - 7085 CONCORDIA FRANCOPHONE STUDENT ASSOCIATION - - - 7086 CONCORDIA TAIWANESE STUDENT ASSOCIATION - -			-	-	-
7070 CONCORDIA VETERAN ASSOCIATION - - 7071 UNICEF Concordia Association - - 7072 CONCORDIA COMMITTEE FOR INTL AFFAIRS AND - - 7073 UPSTARTERS - - 7075 UPSTARTERS - - 7076 CONCORDIA SURF CLUB 206 - 7077 CONCORDIA SURF CLUB 206 - 7077 CONCORDIA SURF CLUB 206 - 7077 CONCORDIA SURF CLUB 206 - 7078 REVOLUTION THEY WROTE - - 7080 CFRA, CONCORDIA FRENCH SOCIETY - - 7081 ORDANIAN STUDENT ASSOCIATION 1,000 - 7082 CONCORDIA ARENACOPHONE STUDENT ASSOCIATION 1,000 - 7085 CONCORDIA ARANDIAN INSTITUTE OF - - 7086 CITE-CONCORDIA ANDIAN INSTITUTE OF - - 7080 CONCORDIA ANDIAN INSTITUENT ASSOCIATION - - 7080 <t< th=""><th></th><th></th><th>-</th><th>-</th><th>-</th></t<>			-	-	-
7071 UNICEF Concordia Association - - 7072 CORORDIA COMMITTEE FOR INTL AFFAIRS AND - - 7073 CIOPSA - - 7075 CORORDIA SURF CLUB - - 7076 CONCORDIA POWERLIFTING CLUB 208 - 7077 CONCORDIA POWERLIFTING CLUB 208 - 7078 CONCORDIA PROVERLIFTING CLUB 208 - 7079 REVOLUTION THEY WROTE - - 7080 CRSOP 750 - 7092 AFRICAN STUDENT ASSOCIATION - - 7093 JORDANIAN STUDENT ASSOCIATION 1,000 - 7094 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - 7096 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - 7097 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - 7096 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - 7100 CONCORDIA STUDENTS ASSOCIATION - - 7108 </th <th></th> <th></th> <th></th> <th>-</th> <th>-</th>				-	-
7072 CONCORDIA COMMITTEE FOR INT'L AFFAIRS AND - - 7073 CIOPSA - - 7075 UPSTARTERS - - 7076 CONCORDIA SURF CLUB - - 7077 CONCORDIA SURF CLUB - - 7077 CONCORDIA SURF CLUB - - 7078 CONCORDIA SURF CLUB - - 7078 CONCORDIA FRENCH SOCIETY - - 7080 CFSA, CONCORDIA FENCH SOCIETY - - 7091 TEDX CONCORDIA FENCH SOCIETY - - 7092 AFRICAN STUDENT ASSOCIATION - - 7093 CONCORDIA FENCH SOCIETY - - 7094 TEDX CONCORDIA RENACOPHONE STUDENT ASSOCIATION - - 7095 CICCOCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - 7108 NDP CONCORDIA TAWANESE STUDENT ASSOCIATION - - 7109 ITEXANTUPA ASSOCIATION - - 7100 CONCORDIA TAWANESE STUDENT ASSO			-	-	-
7075 CIOPSA - - - 7076 LOPSTARTERS - - - 7076 CONCORDIA SURF CLUB 208 - - 7077 CONCORDIA POWERLIFTING CLUB 208 - - 7078 JACK ORG - - - 7080 CSSDP - - - 7092 AFRICAN STUDENT ASSOC - - - 7093 JORDANIAN STUDENT ASSOCIATION - - - 7094 TEDX CONCORDIA CANADIAN INSTITUTE OF - - - 7095 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7096 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7096 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7097 ACT.T CLUB - - - - 7096 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7097 ACT.T CLUB <th></th> <th></th> <th>-</th> <th>-</th> <th>-</th>			-	-	-
7076 CONCORDIA SURF CLUB - - 7077 JACKORG - - 7078 JACKORG - - 7078 JACKORG - - 7080 CSSDP - - 7092 AFRICAN STUDENT ASSOC - - 7093 JORDANIAN STUDENT ASSOCIATION - - 7094 TEDX CONCORDIA CANADIAN INSTITUTE OF - - 7097 ACT. CLUB - - - 7096 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7097 ACT. CLUB - - - - 7096 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7108 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 71075 IARATI YOGA CLUB - - - 7108 CONCORDIA ATMINATSUPENTS ASSOCIATION - - - 71075 IARACTI IN CAMPUS CLUB - -			-	-	-
7077 CONCORDIA POWERLIFTING CLUB 208 - - 7078 JACK.ORG - - - - 7078 JACK.ORG - - - - 7078 REVOLUTION THEY WROTE - - - - 7080 CFSA, CONCORDIA FRENCH SOCIETY - - - - 7090 CFSA, CONCORDIA FRENCH SOCIETY - - - - 7093 GRENDAMIA STUDENT ASSOCIATION - - - - 7094 CENCORDIA FANCOPHONE STUDENT ASSOCIATION - - - - 7095 CONCORDIA FANCOPHONE STUDENT ASSOCIATION - - - - 7106 CONCORDIA TAIWANESE STUDENT ASSOCIATION -	7075		-	-	-
7078 JACK ORG - - - 7079 REVOLUTION THEY WROTE - - - 7080 CSSDP 750 - - 7092 AFRCAN STUDENT ASSOC - - - 7093 JORDANIAN STUDENT ASSOC - - - 7094 TEDX CONCORDIA - - - 7095 CONCORDIA ASSOCIATION - - - 7096 CENCONCORDIA CANADIAN INSTITUTE OF - - - 7097 AC.T. CLUB - - - - 7096 CONCORDIA TRANCOPHONE STUDENTS ASSOCIATION - - - 7096 CONCORDIA TRANCOPHONE STUDENTS ASSOCIATION - - - 7106 CONCORDIA TRANCOPHONE STUDENTS ASSOCIATION - - - 7108 BRARLI YOGG CLUB - - - - 7101 DERIVATAN IGHTS (HR) - - - - 7683			-	-	-
7079 REVOLUTION THEY WROTE - - - 7080 CSSDP 750 - - 7090 CFSA, CONCORDIA FRENCH SOCIETY - - - 7091 CFSA, CONCORDIA FRENCH SOCIETY - - - 7092 AFRICAN STUDENT ASSOCIATION - - - 7095 CONCORDIA E-SPORTS STUDENT ASSOCIATION - - - 7095 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7096 CONCORDIA TRANCOPHONE STUDENTS ASSOCIATION - - - 7106 CONCORDIA TRANCOPHONE STUDENTS ASSOCIATION - - - 7106 CONCORDIA TRANCOPHONE STUDENTS ASSOCIATION - - - 7106 CONCORDIA TRANCOPHONE STUDENTS ASSOCIATION - - - 7107 RERIAN STUDENTS ASSOCIATION - - - 7107 NDR CONCORDIA SIKH STUDENTS ASSOCIATION - - - 7017 CONCORDIA SIKH STUDENTS ASSOCIATION -				-	-
7080 CSSDP 750 - 7090 CFSA, CONCORDIA FRENCH SOCIETY - - 7092 AFRICAN STUDENT ASSOC - - 7093 JORDANIAN STUDENT ASSOCIATION - - 7094 TEX CONCORDIA - - 7095 CONCORDIA E-SPORTS STUDENT ASSOCIATION - - 7097 A.C. T. CLUB - - 7097 C.T. CLUB - - 7096 CONCORDIA FRANCOPHONE STUDENT ASSOCIATION - - 7097 CONCORDIA FRANCOPHONE STUDENT ASSOCIATION - - 7106 CONCORDIA TRANCOPHONE STUDENT ASSOCIATION - - 7108 BHAKTI YOGA CLUB - - - 7109 INGERIAN STUDENTS ASSOCIATION - - - 7109 INGERIAN STUDENTS ASSOCIATION - - - 7101 INGERIAN STUDENTS ASSOCIATION - - - 7101 INGERIAN STUDENTS ASSOCIATION - -				-	-
7090 CFSA, CONCORDIA FRENCH SOCIETY -				-	-
7092 AFRICAN STUDENT ASSOC - - - 7093 JORDANIAN STUDENT ASSOCIATION - - - 7094 TEDX CONCORDIA 1,000 - - 7095 CONCORDIA CANADIAN INSTITUTE OF - - - 7096 CITE-CONCORDIA CANADIAN INSTITUTE OF - - - 7097 A.C.T. CLUB - - - - 7096 CITE-CONCORDIA CANADIAN INSTITUTE OF - - - - 7097 A.C.T. CLUB Stantanticon Concordia Aniwanese student Association -			-	-	-
7094 TEDx CONCORDIA 1,000 - 7095 CONCORDIA E-SPORTS STUDENT ASSOCIATION - - 7096 CITE-CONCORDIA CANADIAN INSTITUTE OF - - 7107 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - 7106 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - 7107 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - 7108 DEVOCORDIA - - 7109 BIRAEL IN CAMPUS CLUB - - 7108 STAREL IN CAMPUS CLUB - - 7109 NIGERIAN STUDENTS ASSOCIATION - - 7109 NUBALISTS FOR HUMAN RIGHTS (JHR) - - 7101 CUBS - CLUBS ORIENTATION (PEV ASSOCIATION - - 7101 VOLUNALISTS FOR HUMAN RIGHTS (JHR) - - 7101 VOLUNALISTS FOR HUMAN RIGHTS (JHR) - - 7101 VOLUNALISTS FOR HUMAN RIGHTS (JHR) - - - 7101 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7011 CONCORDIA ANIMAL RIGHTS ASS		•	-	-	-
7095 CONCORDIA E-SPORTS STUDENT ASSOCIATION - - - 7096 CITE-CONCORDIA CANADIAN INSTITUTE OF - - - 7097 A.C.T. CLUB - - - - 7106 CONCORDIA TAWANESE STUDENTS ASSOCIATION - - - - 7100 CONCORDIA TAWANESE STUDENTS ASSOCIATION - - - - 7105 ISRAEL IN CAMPUS CLUB - - - - 7105 ISRAEL IN CAMPUS CLUB - - - - 7106 ISRAEL IN CAMPUS CLUB - - - - 7105 ISRAELIN CAMPUS CLUB - - - - - 7105 JOURNALISTS FOR HUMAN RIGHTS (JHR) - - - - - - 7101 VOLUNTEERS IN ACTION (rev ASSOCIATION OF ALMS) - - - - - - - - - - - - - - - - </th <th></th> <th></th> <th>-</th> <th>-</th> <th>-</th>			-	-	-
7096 CITE-CONCORDIA CANADIAN INSTITUTE OF - - - 7097 A.C.T. CLUB - - - 7106 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7100 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7100 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7101 BHAKTI YOGA CLUB - - - - 7103 BHAKTI YOGA CLUB - - - - 7104 BHAKTI YOGA CLUB - - - - - 7105 ISRAEL IN CAMPUS CLUBS ORIENTATION EXPENSES -			1,000	-	-
7097 A.C.T. CLUB - - - 7106 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - - 7100 CONCORDIA TAIWANESE STUDENT ASSOCIATION - - - 7101 DECONCORDIA TAIWANESE STUDENT ASSOCIATION - - - 7104 BHAKTI YOGA CLUB - - - 7105 ISRAEL IN CAMPUS CLUB - - - 7106 CIUBS - CLUBS ORIENTATION EXPENSES - - - 7683 CLUBS - CLUBS FOR HUMAN RIGHTS (JHR) - - - 7606 CONCORDIA'S SIKH STUDENTS ASSOCIATION - - - 7001 VOLUNTEERS IN ACTION (prev ASSOCIATION OF ALMS) - - - 7011 AIESEC CONCORDIA - - - - 7011 CONCORDIA SIKH STUDENTS ASSOCIATION OF ALMS) - - - - 7011 ACBOROCORDIA - - - - - - - - - - - - - - - - - <th></th> <th></th> <th>-</th> <th>-</th> <th>-</th>			-	-	-
7106 CONCORDIA FRANCOPHONE STUDENTS ASSOCIATION - - 7100 CONCORDIA TAIWANESE STUDENT ASSOCIATION - - 7101 NDP CONCORDIA - - 7103 NDP CONCORDIA - - 7104 BHAKTI YOGA CLUB - - 7105 ISRAEL IN CAMPUS CLUB - - 7106 CLUBS - CLUBS CORDIA - - 7107 MGERIAN STUDENTS ASSOCIATON - - 7108 DURNALISTS FOR HUMAN RIGHTS (JHR) - - 7505 JOURNALISTS FOR HUMAN RIGHTS (JHR) - - 7506 CONCORDIA'S SIKH STUDENTS ASSOCIATION OF ALMS) - - 7011 VOLUNTEERS IN ACTION (prev ASSOCIATION OF ALMS) - - 7012 CAMPUS FOR CHRIST - - - 7013 CUPCAKES FOR A CAUSE - - - 7014 CONCORDIA AMIMAL RIGHTS ASSOC (CARA) - - - 7017 CONCORDIA AMIMAL RIGHTS ASSOC (CARA) - - - 7018 CONCORDIA AMIMAL RIGHTS ASSOC (CARA)			-	-	-
7100 CONCORDIA TAIWANESE STUDENT ASSOCIATION - - - 7101 INDP CONCORDIA - - - 7104 BHAKTI YOGA CLUB - - - 7105 ISRAEL IN CAMPUS CLUB - - - 7106 MIGERIAN STUDENTS ASSOCIATION - - - 7683 CLUBS - CLUBS GORIENTATION EXPENSES - - - 7664 CLUBS - CLUBS FAIR EXPENSES - - - 7666 CONCORDIA'S SIKH STUDENTS ASSOCIATION - - - 7010 VOLUNTEERS IN ACTION (prev ASSOCIATION OF ALMS) - - - 7011 AIESEC CONCORDIA - - - - 7012 CAMPUS FOR CHRIST - - - - 7013 CUPCAKES FOR A CAUSE - - - - 7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - - 7013 CUPCAKES FOR A CAUSE - - - - - 7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA			-	-	-
7104 BHAKTI YOGA CLUB - - - 7105 ISRAEL IN CAMPUS CLUB - - - 7469 NIGERIAN STUDENTS ASSOCIATION - - - 7683 CLUBS - CLUBS ORIENTATION EXPENSES - - - 7684 CLUBS - CLUBS FOR HUMAN RIGHTS (JHR) - - - 7505 JOURNALISTS FOR HUMAN RIGHTS (JHR) - - - 7686 CONCORDIA'S SIKH STUDENTS ASSOCIATION - - - 7001 VOLUNTEERS IN ACTION (prev ASSOCIATION OF ALMS) - - - 7011 AIESEC CONCORDIA - - - - 7012 CUPCARES FOR A CAUSE - - - - 7013 CUPCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - - 7017 CONCORDIA GAMES CLUB - - - - - 7018 CONCORDIA GAMES CLUB - - - - - - 7020 TYPHON DRAGON BOAT CLUB - - - - -			-	-	-
7105 ISRAEL IN CAMPUS CLUB - - - 7469 NIGERIAN STUDENTS ASSOCIATON - - - 7683 CLUBS - CLUBS ORIENTATION EXPENSES - - - 7664 CLUBS - CLUBS FAIR EXPENSES - - - 7505 JOURNALISTS FOR HUMAN RIGHTS (JHR) - - - 7010 VOLUNTEERS IN ACTION (prev ASSOCIATION - - - 7011 AIESEC CONCORDIA - - - - 7011 AIESEC CONCORDIA - - - - - 7012 CAMPUS FOR CHRIST - <td< th=""><th>7103</th><th>NDP CONCORDIA</th><th>-</th><th>-</th><th>-</th></td<>	7103	NDP CONCORDIA	-	-	-
7469 NIGERIAN STUDENTS ASSOCIATON - - - 7683 CLUBS - CLUBS FAIR EXPENSES - - - 7684 CLUBS - CLUBS FAIR EXPENSES - - - 7505 JOURNALISTS FOR HUMAN RIGHTS (JHR) - - - 7506 CONCORDIA'S SIKH STUDENTS ASSOCIATION OF ALMS) - - - 7001 VOLUNTEERS IN ACTION (prev ASSOCIATION OF ALMS) - - - 7011 AIESEC CONCORDIA - - - - 7012 CAMPUS FOR CHRIST - - - - - 7013 CUPCAKES FOR A CAUSE -<			-	-	-
7683 CLUBS - CLUBS ORIENTATION EXPENSES - - - 7684 CLUBS - CLUBS FOR HUMAN RIGHTS (JHR) - - - 7505 JOURNALISTS FOR HUMAN RIGHTS (JHR) - - - 7506 CONCORDIA'S SIKH STUDENTS ASSOCIATION - - - 7011 AIESEC CONCORDIA - - - 7012 CAMPUS FOR CHRIST - - - 7013 CUPCAKES FOR A CAUSE - - - 7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7015 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7016 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7017 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7018 CONCORDIA ANIMAL RIGHTS OR LITERACY) - - - 7028 FRONTIER COLLEGE (STUDENTS FOR LITERACY) - - - 7028 FONDIA SKI AND SNOWBOARD CLUB - - - - 7040 MEDSPECS CONCORDIA -			-	-	-
7684 CLUBS - CLUBS FAIR EXPENSES - - 7505 JOURNALISTS FOR HUMAN RIGHTS (JHR) - - 7506 CONCORDIA'S SIKH STUDENTS ASSOCIATION - - 7010 VOLUNTEERS IN ACTION (prev ASSOCIATION OF ALMS) - - 7011 AIESEC CONCORDIA - - 7012 CAMPUS FOR CHRIST - - 7013 CUPCAKES FOR A CAUSE - - 7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - 7015 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - 7016 CONCORDIA GAMES CLUB - - 7017 CONCORDIA GAMES CLUB - - 7018 CONCORDIA GAMES CLUB - - 7019 HILLEL - - - 7020 FRONTIER COLLEGE (STUDENTS FOR LITERACY) - - - 7023 CONCORDIA SI AND SNOWBOARD CLUB - - - 7040 MEDSPECS CONCORDIA - - - 7047 YOUTH FOR YOUTH (Y4Y) - - -			-	-	-
7505 JOURNALISTS FOR HUMAN RIGHTS (JHR) - - - 7506 CONCORDIA'S SIKH STUDENTS ASSOCIATION - - - 7001 VOLUNTEERS IN ACTION (prev ASSOCIATION OF ALMS) - - - 7011 ALESEC CONCORDIA - - - - 7012 CAMPUS FOR CHRIST - - - - 7013 CUPCAKES FOR A CAUSE - - - - 7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - - 7017 CONCORDIA CHRISTIAN FELLOWSHIP - <			-	-	-
7506 CONCORDIA'S SIKH STUDENTS ASSOCIATION 7011 AIESEC CONCORDIA 7011 AIESEC CONCORDIA 7012 CAMPUS FOR CHRIST 7013 CUPCAKES FOR A CAUSE 7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) 7015 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) 7016 CONCORDIA GAMES CLUB 7017 CONCORDIA GAMES CLUB 7018 CONCORDIA GAMES CLUB 7029 TYPHON DRAGON BOAT CLUB 7036 CONCORDIA SKI AND SNOWBOARD CLUB 7040 MEDSPECS CONCORDIA 7041 CONCORDIA SKI AND SNOWBOARD CLUB 7043 ART OF LIVING 7044 CONCORDIA SKI AND SNOWBOARD CLUB 7045 CONCORDIA CHESS CLUB 7046 CONCORDIA CHESS CLUB 7047 YOUTH FOR YOUTH (Y4Y) 7048 CLUBS - SALARIES 70586 CLUBS - SALARIES 70587 CLUBS - SALARIES 70587 CLUBS - SALARIES 70587 CLUBS - EMPLOYEE BENEFITS 70586 CLUBS - SALARIES 70587 CLUBS - EMPLOYEE BENEFITS			-	-	-
7011 AIESEC CONCORDIA - - - 7012 CAMPUS FOR CHRIST - - - 7013 CUPCAKES FOR A CAUSE - - - 7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7017 CONCORDIA CHRISTIAN FELLOWSHIP - - - 7018 CONCORDIA GAMES CLUB - - - 7019 HILLEL - - - 7028 FRONTIER COLLEGE (STUDENTS FOR LITERACY) - - - 7029 TYPHON DRAGON BOAT CLUB - - - - 7036 CONCORDIA SKI AND SNOWBOARD CLUB - - - - 7040 MEDSPECS CONCORDIA - - - - - 7043 ART OF LIVING - - - - - - 7044 CONCORDIA CHESS CLUB - - - - - - 7685 CLUBS - OTHER EXPENSES 4,919 38,743 157,300 - - -			-	-	-
7012 CAMPUS FOR CHRIST - - - 7013 CUPCAKES FOR A CAUSE - - - 7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7017 CONCORDIA CHRISTIAN FELLOWSHIP - - - 7018 CONCORDIA GAMES CLUB - - - 7019 HILLEL - - - 7028 FRONTIER COLLEGE (STUDENTS FOR LITERACY) - - - 7036 CONCORDIA SKI AND SNOWBOARD CLUB - - - 7040 MEDSPECS CONCORDIA - - - 7045 CONCORDIA CHESS CLUB - - - 7046 CONCORDIA CHESS CLUB - - - 7047 YOUTH FOR YOUTH (Y4Y) - - - 7686 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - SALARIES 3,183 3,464 13,701 7686 CLUBS - SALARIES 3,183 3,464 13,701 767686 CLUBS - EMPLOYEE BENEFITS			-	-	-
7013 CUPCAKES FOR A CAUSE - - - 7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7017 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7018 CONCORDIA GAMES CLUB - - - 7019 HILLEL - - - 7020 TYPHON DRAGON BOAT CLUB - - - 7036 CONCORDIA SKI AND SNOWBOARD CLUB - - - 7036 CONCORDIA KI AND SNOWBOARD CLUB - - - 7040 MEDSPECS CONCORDIA - - - - 7043 ART OF LIVING - - - - - 7044 CONCORDIA CHESS CLUB - - - - - - 7045 CLUBS - OTHER EXPENSES 4,919 38,743 154,000 - - - - 7686 CLUBS - SALARIES 3,183 3,464 13,701 336 408 1,611 7687 CLUBS - SALARIES 3,363 408			-	-	-
7014 CONCORDIA ANIMAL RIGHTS ASSOC (CARA) - - - 7017 CONCORDIA CHRISTIAN FELLOWSHIP - - - 7018 CONCORDIA GAMES CLUB - - - 7019 HILLEL - - - 7028 FRONTIER COLLEGE (STUDENTS FOR LITERACY) - - - 7029 TYPHON DRAGON BOAT CLUB - - - 7036 CONCORDIA SKI AND SNOWBOARD CLUB - - - 7040 MEDSPECS CONCORDIA - - - - 7043 ART OF LIVING -			-	-	-
7017 CONCORDIA CHRISTIAN FELLOWSHIP - - - 7018 CONCORDIA GAMES CLUB - - - 7019 HILLEL - - - 7028 FRONTIER COLLEGE (STUDENTS FOR LITERACY) - - - 7029 TYPHON DRAGON BOAT CLUB - - - 7036 CONCORDIA SKI AND SNOWBOARD CLUB - - - 7040 MEDSPECS CONCORDIA - - - - 7043 ART OF LIVING - - - - - 7045 CONCORDIA CHESS CLUB -			-	-	-
7018 CONCORDIA GAMES CLUB - - - 7019 HILLEL - - - 7028 FRONTIER COLLEGE (STUDENTS FOR LITERACY) - - - 7029 TYPHON DRAGON BOAT CLUB - - - - 7036 CONCORDIA SKI AND SNOWBOARD CLUB - - - - 7040 MEDSPECS CONCORDIA - - - - - 7043 ART OF LIVING -			-	-	-
7028 FRONTIER COLLEGE (STUDENTS FOR LITERACY) - - - - 7029 TYPHON DRAGON BOAT CLUB - - - - 7036 CONCORDIA SKI AND SNOWBOARD CLUB - - - - 7040 MEDSPECS CONCORDIA - - - - - 7043 ART OF LIVING - - - - - - 7046 CONCORDIA CHESS CLUB -			-	-	-
7029 TYPHON DRAGON BOAT CLUB - - - 7036 CONCORDIA SKI AND SNOWBOARD CLUB - - - 7040 MEDSPECS CONCORDIA - - - 7043 ART OF LIVING - - - 7046 CONCORDIA CHESS CLUB - - - 7047 YOUTH FOR YOUTH (Y4Y) - - - 7685 CLUBS - OTHER EXPENSES 4,919 38,743 154,000 7686 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - EMPLOYEE BENEFITS 336 408 1,611 7074L TOTAL 3,520 3,872 15,312	7019		-	-	-
7036 CONCORDIA SKI AND SNOWBOARD CLUB - - - 7040 MEDSPECS CONCORDIA - - - 7043 ART OF LIVING - - - 7046 CONCORDIA CHESS CLUB - - - 7047 YOUTH FOR YOUTH (Y4Y) - - - 7685 CLUBS - OTHER EXPENSES 4,919 38,743 154,000 7686 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - EMPLOYEE BENEFITS 336 408 1,611 7674 TOTAL 3,520 3,872 15,312			-	-	-
7040 MEDSPECS CONCORDIA - - - 7043 ART OF LIVING - - - 7046 CONCORDIA CHESS CLUB - - - 7047 YOUTH FOR YOUTH (Y4Y) - - - 7685 CLUBS - OTHER EXPENSES 4,919 38,743 154,000 7686 TOTAL 9,018 38,743 157,300 Salaries and benefits 7686 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - EMPLOYEE BENEFITS 336 408 1,611 76787 TOTAL 3,520 3,872 15,312 TOTAL TOTAL EXPENSES - CLUBS 12,538 42,615 172,612			-	-	-
7043 ART OF LIVING -			-	-	-
7046 CONCORDIA CHESS CLUB - <th></th> <th></th> <th>-</th> <th>-</th> <th>-</th>			-	-	-
7685 CLUBS - OTHER EXPENSES 4,919 38,743 154,000 707AL 9,018 38,743 157,300 7686 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - EMPLOYEE BENEFITS 336 408 1,611 707AL 3,520 3,872 15,312 707AL EXPENSES - CLUBS 12,538 42,615 172,612			-	-	-
TOTAL 9,018 38,743 157,300 Salaries and benefits		YOUTH FOR YOUTH (Y4Y)	-	-	-
Salaries and benefits 7686 CLUBS - SALARIES 7687 CLUBS - SALARIES 7687 3,183 7687 3,183 7687 3,183 7687 3,183 7687 408 7687 12,538 42,615 172,612	7685				
7686 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - EMPLOYEE BENEFITS 336 408 1,611 TOTAL 3,520 3,872 15,312 TOTAL EXPENSES - CLUBS 12,538 42,615 172,612		TOTAL	9,018	38,743	157,300
7686 CLUBS - SALARIES 3,183 3,464 13,701 7687 CLUBS - EMPLOYEE BENEFITS 336 408 1,611 TOTAL 3,520 3,872 15,312 TOTAL EXPENSES - CLUBS 12,538 42,615 172,612		Salarios and honofits			
7687 CLUBS - EMPLOYEE BENEFITS 336 408 1,611 TOTAL 3,520 3,872 15,312 TOTAL EXPENSES - CLUBS 12,538 42,615 172,612	7686		3 183	3 464	13 701
TOTAL 3,520 3,872 15,312 TOTAL EXPENSES - CLUBS 12,538 42,615 172,612					
NET REVENUES - CLUBS - 12,065 - 17,077 72,388		TOTAL EXPENSES - CLUBS	12,538	42,615	172,612
		NET REVENUES - CLUBS	- 12,065	- 17,077	72,388



September 21, 2016

	YTD P0 to P3	YTD P0 to P3	Annual
Compte Description	Actuals	Budget	Budget
SUMMARY			
TOTAL REVENUES	28,742	222,311	2,374,000
TOTAL EXPENSES	- 527,205	- 576,315	- 2,292,664
SURPLUS (DEFICIT)	- 498,464	- 354,004	81,336

Compte	PERIOD	P1 Budget	P2 Budget	P3 Budget	P4 Budget	P5 Budget	P6 Budget	P7 Budget	P8 Budget	P9 Budget	P10 Budget	P11 Budget	P12 Budget	Total Budget
	OPERATIONS													
	REVENUES													
4000	Student revenues STUDENT FEES	41,670	393	38,858	-	1,243,350	34,748	103,681	-	-	53,098	-	- 798	1,515,000
	TOTAL	41,670	393	38,858	-	1,243,350	34,748	103,681	-	-	53,098	-	- 798	1,515,000
4015	Other revenues HANDBOOK ADVERTISING	-	-	11,461	-	1,539	-	-	-	-	-	-	-	13,000
4020 4025	WORK STUDY PROGRAM ORIENTATION CONTRIBUTIONS ORIENTATION SALES	-	-	- 865	1,371 - 12,000	- 2,314	-	- 188	-	- 1,633	629 -	-	-	2,000 5,000
4030 4010 4045	HEALTH PLAN ADMIN REVENUE RENTAL INCOME	- - 2,500	- - 2,500	- - 2,500	12,000 - 2,500	- - 2,500	- - 2,500	- - 2,500	- - 2,500	- - 2,500	- - 2,500	- - 2,500	- 51,000 2,500	12,000 51,000 30,000
4045 4046 4050	OTHER RENTAL INCOME INTEREST INCOME (From savings account)	- 833	2,500 - 833	- 833	- 833	620 833	- 833	4,644 833	413 833	2,300 361 833	723 833	1,239 833	- 837	8,000 10,000
4980 4999	REVENUES GARNISHEE CN MISCELLANEOUS	-	-	-	-	-	-	-	-	-	-	-	-	-
	TOTAL	3,333	3,333	15,659	16,704	7,806	3,333	8,165	3,746	5,327	4,685	4,572	54,337	131,000
	TOTAL REVENUES - OPERATIONS	45,003	3,726	54,517	16,704	1,251,156	38,081	111,846	3,746	5,327	57,783	4,572	53,539	1,646,000
	EXPENSES													
5001	Executive salaries and expenses EXECUTIVES SALARIES	18,138	17,314	18,963	18,138	17,314	18,138	18,138	18,138	16,490	18,963	16,490	58,966	255,190
5002 5006 5010	EXECUTIVE'S BENEFITS EXECUTIVE'S BONUS GENERAL COORDINATOR	2,019 -	1,927 - 69	2,111 -	2,019 - 60	1,927 - 69	2,019	2,019 -	2,019 - 60	1,835 - 69	2,111 - 69	1,835 - 60	6,564 -	28,405 - 825
5010 5011 5013	EXTERNAL & MOBILIZATION COORDINAT	69 52 52	52 52	69 52 52	69 52 52	69 52 52	69 52 52	69 52 52	69 52 52	52 52	52 52	69 52 52	66 53 53	625 625 625
5014 5020	ACADEMIC/ADVOCACY COORDINATOR STUDENT LIFE COORDINATOR	52 52	52 52	52 52	52 52	52 52	52 52	52 52	52 52	52 52	52 52	52 52	53 53	625 625
5021 5022	LOYOLA COORDINATOR CLUBS & INTERNAL COORDINATOR	52 52	52 52	52 52	52 52	52 52	52 52	52 52	52 52	52 52	52 52	52 52	53 53	625 625
5023 5025	SUSTAINABILITY COORDINATOR EXECUTIVE HARDWARE ALLOCATION	52 267	52 267	52 267	52 267	52 267	52 267	52 267	52 267	52 267	52 267	52 267	53 263	625 3,200
5110	EXECUTIVE'S RETREAT	1,500 22,357	- 19,941	- 21,774	- 20,857	- 19,941	- 20,857	- 20,857	- 20,857	- 19,025	- 21,774	- 19,025	- 66,230	<u>1,500</u> 293,495
5100	Council and electoral expenses CHAIR'S HONORARIUM	-	-	_	-	-	-	1,750	-	1,268	_	_	1,982	5,000
5100 5101 5105	SECRETARY TO COUNCIL COUNCIL - OTHER EXPENSES	-	- - 25	-	-	- - 92	-		- 845 -		- - 92	- - 91	1,982 1,155 -	2,000 300
5106 5115	COUNCIL - FOOD EXPENSES COUNCIL RETREAT	223 -	-	- 667	232 -	684 2,533	625 -	285 -	259 -	820 -	-	-	372 -	3,500 3,200
5117 5120	COUNCIL - TRAINING JUDICIAL BOARD	125 -	125 -	125 115	125 -	125 1,694	125 -	125 -	125 -	125 -	125 -	125 -	125 691	1,500 2,500
5300 5315	ELECTIONS / REFERENDUMS ELECTIONS - SUPPLIES	-	-	-	-	-	6,068 -	6,729	1,838	-	9,227 888	9,048 -	2,090 1,612	35,000 2,500
5320	ELECTORAL EXPENSES	- 348	- 150	- 907	- 357	- 5,128	- 6,818	2,292 11,181	934 4,001	- 2,213	6,732 17,064	- 9,264	5,042 13,069	<u>15,000</u> 70,500
5400	Salaries and benefits ADMINISTRATION - SALARIES	30,029	32,321	31,484	31,463	33,012	29,492	32,216	30,637	30,431	31,684	27,841	35,318	375,928
5402 5401	ADMINISTRATION - BENEFITS ADMINISTRATION - GM EXPENSES	3,049	2,970	2,683	2,609	2,574	2,034	2,788	3,289	3,082	4,024	2,833	6,866	38,801
5024 5406	GM EXPENSES EMPLOYEE HEALTH BENEFITS	42 667	42 667	42 667	42 667	42 667	42 667	42 667	42 667	42 667	42 667	42 667	38 663	500 8,000
5407 5408	CSST CNT	-	-	-	-	-	-	-	-	- 850	100 -	-	-	100 850
5600 5601	RECEPTION - SALARIES RECEPTION - BENEFITS	3,322 303	2,858 260	3,868 352	5,497 501	4,814 439	4,602 419	4,219 384	3,816 348	4,147 378	5,092 464	4,147 378	2,912 266	49,294 4,492
7860 7861	CSU 101'S SALARIES CSU 101s EXPENSES TOTAL	- 	- _ 39,118	- _ 39,096	- _ 40,779	- - 41,548	- 	- - 40,316	- _ 	- _ 39,597	42,073	- - 35,908	- _ 46,063	- - 477,965
	Admin and office expenses	57,412	55,110	33,030	40,115	-1,5-0	51,250	40,010	30,733	00,001	42,013	33,300	40,000	411,505
5415 5430	TELEPHONE OFFICE EXPENSES	2,695 1,064	5,160 1,336	4,075 1,284	4,665 1,372	50,886 828	4,734 475	3,554 2,359	6,981 1,326	1,498 1,692	4,931 1,368	2,329 156	- <mark>41,508</mark> 2,740	50,000 16,000
5435 5440	PHOTOCOPIER SERVICE PHOTOCOPY SUPPLIES	124 544	331 -	191 -	- 534	2,912 -	- 1,347	-	390 2,340	- 1,076	- 1,990	- 2,169	1,052 -	5,000 10,000
5450 5460	POSTAGE DEPRECIATION	-	-	-	279 -	195 -	21 -	-	218 -	-	434 -	103 -	-	1,250 -
5461 5470 5500	DEPRECIATION - THE HIVE TRAINING ADDITION / RENOVATION	- 791	- 2,120 -	-	-	- 121	-	- 677 -	-	- 1,291	-	-	-	- 5,000
5220	LOCAL TRAVEL	5,218	65 9,012	5,550	167 7,017	54,942	122 6,699	408 6,998	125 11,380	75 5,632	169 8,892	85 4,842	284 - 37,432	<u>1,500</u> 88,750
	IT + MIS	-,	-,	-,	.,	- ,	-,	-,	- ,	-,	-,	.,		,
5416 5417	LICENSES AND SUPPORT WEBSITE EXTERNAL LABOUR	1,125 833	1,125 833	1,125 833	1,125 833	1,125 833	1,125 833	1,125 833	1,125 833	1,125 833	1,125 833	1,125 833	1,125 837	13,500 10,000
5418 5419	IT EXTERNAL LABOUR IT TRAINING	960 83	- 83	- 83	1,943 83	- 83	125 83	- 83	214 83	3,528 83	21 83	209 83	- 87	7,000 1,000
5420 5421	COMPUTER OPERATIONS IT EQUIPMENT	-	- 1,452	-	-	- 756	- 493	-	- 11	-	- 2,834	- 377	- 77	- 6,000
5422 5425	WEBSITE EXPENSES INTERNET EXPENSES TOTAL	- 		- _ 2,041	3,984	2,797	- _ 2,659	- _ 2,041	- _ 2,266	- - 5,569	- - 4,896	- _ 2,627	- 2,126	- - 37,500
	Financial and legal fees	0,001	0,400	2,041	0,004	2,101	2,000	2,041	2,200	0,000	4,000	2,021	2,120	01,000
5210 5212	ACCOUNTING FEES AUDIT FEES	-	-	-	-	- 15,689	- 1,743	-	- 368	533 -	-	-	467 -	1,000 17,800
5215 5216	LEGAL FEES LEGAL FEES - COLLECTIVE BARGAINING	2,500 686	2,500 -	2,500 -	2,500	2,500 -	2,500 -	2,500 -	2,500 2,184	2,500 705	2,500 978	2,500 3,729	2,500 1,718	30,000 10,000
5217	OTHER PROFESSIONAL SERVICES	417 3,603	417 2,917	417 2,917	417 2,917	417 18,606	417 4,660	417 2,917	417 5,469	417 4,155	417 3,895	417 6,646	413 5,098	5,000 63,800
5200	Banking, insurance and interest BANK SERVICE CHARGES	373	377	326	273	289	408	260	244	244	317	244	245	3 600
5200 5201 5205	PAYROLL SERVICE CHARGES PAYROLL SERVICE FEES INTEREST CHARGES	373 696 -	718 -	326 840 -	1,083 -	289 526 -	408 980 -	260 1,843 -	244 544 -	244 932 -	1,043 -	244 812 -	245 983 -	3,600 11,000 -
5230 5202	INSURANCE GAIN OR LOSS ON TRANSLATION (FOREI	2,414	2,414	2,414	2,414	2,423	2,423	2,423	3,545 -	2,423	2,534	2,788	2,785	31,000 -
	TOTAL	3,483	3,509	3,580	3,770	3,238	3,811	4,526	4,333	3,599	3,894	3,844	4,013	45,600
7850	Student engagement initiatives BOOK EXCHANGE	-	-	-	-	-	-	-	-	-	-	-	-	-
7101 5905	CONCORDIA EMERGENCY AND MEDICAL FOOD & CLOTHING BANK	-	- -	-	- - 1 650	- - 164	- - 202	- - 476	-	-	-	-	-	-
5915 5980 6099	PROMOTIONS/COMMUNICATIONS REGGIE'S ACTIVITY EXPENSE STUDENT LIFE INITIATIVES	1,380 3,000	807 2,500 1,764	3,395 3,500 1 120	1,650 3,500 908	164 3,500 5,721	302 3,500	476 3,500 1,835	826 2,500 2 714	- 1,500 1,414	- 1,500 888	- 1,000 1,072	- 500 564	9,000 30,000 18,000
6099 6100 6115	HANDBOOK COMMISSIONS HANDBOOK PRINTING	-	1,764 - 600	1,120 - 59,400	908 - -	0,721 - -		1,835 - -	2,714 - -	1,414 - -		1,U/2 - -	564 - -	18,000 - 60,000
6300 6400	SPEAKERS SERIES SPECIAL PROJECTS	-		- - -	- 854 1,094	- 13,374 333	- 3,210 600	- 1,990 1,798	- - 367	- 3,071 9,858	- 285 4,418	- - 5,674	- 2,216 858	25,000 25,000
6500 6505	SUSTAINABILITY LOYOLA INITIATIVES	- 191	-	-	1,014		4,330	126	448 363	4,751 1,212	4,492 364	1,856 2,233	5,983 137	23,000 4,500
6510 6600	ACADEMIC INITIATIVES CONFERENCES	-	-	-	18 -	178 -	-	35 -	-	-	563 -	365 -	91 -	1,250 -
6700 7870 7874	CAMPAIGNS LOYOLA LUNCHEON SALARIES	429 21,750	786 -	1,737 -	2,532 -	3,012 -	6,393 -	1,129 -	8,407 21,750	5,535 -	8,848 -	7,787 -	3,405	50,000 43,500
7871 7875 6000	LOYOLA LUNCHEON EXPENSES THE HIVE SALARIES ORIENTATION	- - 3,375	- - 12,962	- - AE 404	- - 47 174	- - 1,897	- - 1,533	- - 1 795	- - 1 049	-	- - 4 700	-	3,500 - 13	3,500 - 120,000
6000 6002 6999	ORIENTATION ORIENTATION - SALARIES BURSARIES	3,375 5,496 -	12,962 7,403 -	45,401 8,532 -	47,174 20,998 -	1,897 2,310 -	1,533 261 -	1,795 - -	1,049 - -	-	4,783 - -	18 - -	13 - 20,000	120,000 45,000 20,000
	TOTAL	35,621	26,822	123,085	79,742	30,489	20,129	12,684	38,424	27,341	26,141	20,005	37,267	477,750
	Other expenses													

	TOTAL EXPENSES - OPERATIONS	115,627	109,546	203,534	164,007	181,273	107,473	106,104	130,113	111,715	133,213	106,745	141,010	1,610,360
	TOTAL _	4,584	4,584	4,584	4,584	4,584	4,584	4,584	4,584	4,584	4,584	4,584	4,576	55,000
9999	MISCELLANEOUS	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,163	50,000
9990	EXPENSES FROM PRIOR YEARS NOT AC	417	417	417	417	417	417	417	417	417	417	417	413	5,000
8000	(GAIN) OR LOSS DUE TO SUBSIDIARY	-	-	-	-	-	-	-	-	-	-	-	-	-
5218	LEGAL FEES - NON-RESIDENT WITHOLDI	-	-	-	-	-	-	-	-	-	-	-	-	-

OFF-CAMPUS HOUSING & JOB BANK (HOJO)

REVENUES

	PERIOD	P1	P2	Р3	P4	P5	P6	Р7	P8	Р9	P10	P11	P12	Total
Compte	Description	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	Student revenues													
4007	OFF-CAMPUS HOUSING & JOB BANK	7,530	- 802	320	509	18,919	186	680	5	-	-	- 347	-	27,000
4035	DEAN OF STUDENTS CCSL	-	-	-	-	-	-	-	-	-	-	20,000	-	20,000
4021	WORK STUDY PROGRAM - HOJO	-	-	-	1,111	-	2,222	-	-	-	1,667	-	-	5,000
4008	HOUSING & JOB BANK FEES	36,537	-	131	-	91,792	901	3,298	26	-	-	- 1,685	-	131,000
	TOTAL	44,067	- 802	451	1,620	110,711	3,309	3,978	31	-	1,667	17,968	-	183,000
	TOTAL REVENUES - HOJO	44,067	- 802	451	1,620	110,711	3,309	3,978	31	-	1,667	17,968	-	183,000
	EXPENSES													
	Salaries and benefits													
5800	HOJO - SALARIES	10,300	12,334	13,511	13,232	11,372	10,201	10,863	12,242	12,222	14,829	12,731	16,245	150,082
5801	HOJO - EMPLOYEE BENEFITS	880	1,058	1,154	1,137	966	1,371	913	1,052	1,471	1,373	963	3,821	16,159
	TOTAL	11,180	13,392	14,665	14,369	12,338	11,572	11,776	13,294	13,693	16,202	13,694	20,066	166,241
	Admin and office expenses													
5818	HOJO - OFFICE SUPLIES	-	-	276	234	141	-	110	41	538	137	-	23	1,500
5819	HOJO - SUBSCRIPTIONS	63	63	63	63	63	63	63	63	63	63	63	57	750
5820	HOJO - ALL OTHER EXPENSES	-	92	-	506	-	-	-	-	3,316	4,440	3,628	7,518	19,500
5821	HOJO - REASERCH AND INFO BOOKLETS		510	-	-	-	-	-	-	4,401	-	-	89	5,000
5822	HOJO - WEBSITE	167	167	167	167	167	167	167	167	167	167	167	163	2,000
	TOTAL	230	832	506	970	371	230	340	271	8,485	4,807	3,858	7,850	28,750
	TOTAL EXPENSES - HOJO	11,410	14,224	15,171	15,339	12,709	11,802	12,116	13,565	22,178	21,009	17,552	27,916	194,991
	NET REVENUES (DEFICIT) - HOJO	32,657	- 15,026	- 14,720	- 13,719	98,002	- 8,493	- 8,138	- 13,534	- 22,178	- 19,342	416	- 27,916	- 11,991

ADVOCACY

REVENUES

4070 4023	Student revenues ADVOCACY FEES WORK STUDY PROGRAM - ADVOCACY	18,956	48	- 402	-	151,011	3,199 2,754	12,762	-	-	- <mark>3,574</mark> 746	-	-	182,000 3,500
4025	TOTAL	18,956	48	- 402	-	151,011	5,953	12,762	-	-	- 2,828	-	-	185,500
	TOTAL REVENUES - ADVOCACY	18,956	48	- 402	-	151,011	5,953	12,762	-	-	- 2,828	-	-	185,500
	EXPENSES													
7700 7701	Salaries and benefits ADVOCACY - SALARIES ADVOCACY - EMPLOYEE BENEFITS	12,888 1,259	13,331 1,305	10,828 1,059	12,472 1,210	13,836 1,299	14,143 1,344	13,743 1,277	14,530 1,421	16,058 1,523	16,311 1,694	13,345 1,289	17,352 4,184	168,837 18,864
	TOTAL	14,147	14,636	11,887	13,682	15,135	15,487	15,020	15,951	17,581	18,005	14,634	21,536	187,701
7715 7716	Admin and office expenses ADVOCACY - EXPENSES ADVOCACY - TRAINING TOTAL	1,142 - 1,142	478 - 478	17 17	593 - 593	124 124	1,005 _ 1,005	542 - 542	117 117	737 3,500 4,237	1,259 1,259	143 - 143	2,843 2,843	9,000 3,500 12,500
	TOTAL EXPENSES - ADVOCACY	15,289	15,114	11,904	14,275	15,259	16,492	15,562	16,068	21,818	19,264	14,777	24,379	200,201
	NET REVENUES (DEFICIT) - ADVOCA(3,667	- 15,066	- 12,306	- 14,275	135,752	- 10,539	- 2,800	- 16,068	- 21,818	- 22,092	- 14,777	- 24,379	- 14,701

REVENUES

	Student revenues													
4009	LEGAL INFORMATION CLINIC FEES	31,098	-	111	-	78,128	767	2,807	22	-	-	- 1,433	-	111,500
4022	WORK STUDY PROGRAM - LIC	-	-	-	-	-	1,179	-	-	-	1,821	-	-	3,000
	TOTAL	31,098	-	111	-	78,128	767	2,807	22	-	-	- 1,433	-	111,500
	TOTAL REVENUES - LIC	31,098	-	111	-	78,128	767	2,807	22	-	-	- 1,433	-	111,500
	EXPENSES													
	Salaries and benefits													
7800	LEGAL INFORMATION CLINIC - SALARIES	6,222	6,188	5,894	7,238	7,001	6,142	6,653	6,413	6,110	6,707	6,078	8,993	79,639
7801	LIC - EMPLOYEE BENEFITS	635	639	615	745	660	334	330	718	624	717	627	2,162	8,806
	TOTAL	6,857	6,827	6,509	7,983	7,661	6,476	6,983	7,131	6,734	7,424	6,705	11,155	88,445
	Admin and office expenses													
7804	LIC - TRAINING	-	-	-	811	205	97	-	200	437	1,593	-	657	4,000
7806	LIC - FOOD FOR OFFICE	-	-	44	-	76	48	-	10	-	-	5	217	400
7815	LIC - EXPENSES	42	-	1,602	826	76	910	1,002	637	3,565	4,177	1,296	3,367	17,500
7803	LEGAL FEE FUNDING	-	-	-	620	-	-	-	1,891	-	527	-	1,117	4,155
	TOTAL	42	-	1,646	2,257	357	1,055	1,002	2,738	4,002	6,297	1,301	5,358	26,055
	TOTAL EXPENSES - LIC	6,899	6,827	8,155	10,240	8,018	7,531	7,985	9,869	10,736	13,721	8,006	16,513	114,500
	NET REVENUES (DEFICIT) - LIC	24,199	- 6,827	- 8,044	- 10,240	70,110	- 6,764	- 5,178	- 9,847	- 10,736	- 13,721	- 9,439	- 16,513	- 3,000

CLUBS

REVENUES

4003	Student revenues CLUB FEES TOTAL	25,474 25,474	64 64		<u> </u>	202,399 202,399	4,299 4,299	17,150 17,150	-	416 416	- 4,802 - 4,802	-	-	245,000 245,000
	TOTAL REVENUES - CLUBS	25,474	64	-	-	202,399	4,299	17,150	-	416	- 4,802	-	-	245,000
	EXPENSES													
	CSU CLUBS EXPENSES TOTAL	12,991	13,069	12,683	12,591	12,671	13,288	13,377	12,704	12,942	12,617	12,887	15,480	157,300
7686	Salaries and benefits													
	CLUBS - SALARIES	1,155	1,102	1,207	1,155	1,102	1,155	1,155	1,155	1,050	1,207	1,050	1,208	13,701
7687		136	130	142	136	130	136	136	136	123	142	123	141	1,611
	TOTAL	1,291	1,232	1,349	1,291	1,232	1,291	1,291	1,291	1,173	1,349	1,173	1,349	15,312
	TOTAL EXPENSES - CLUBS	14,282	14,301	14,032	13,882	13,903	14,579	14,668	13,995	14,115	13,966	14,060	16,829	172,612
	NET REVENUES - CLUBS	11,192	- 14,237	- 14,032	- 13,882	188,496	- 10,280	2,482	- 13,995	- 13,699	- 18,768	- 14,060	- 16,829	72,388

SURPLUS (DEFICIT)

1,091 - 156,976 - 198,119 - 199,419 1,562,243 - 105,468 - 7,892 - 179,811 - 174,819 - 149,353 - 140,033 - 173,108 78,336